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EXECUTIVE SUMMARY

Improvise. Adapt. Overcome.

Fiscal Year 2020 (FY20) saw this unofficial motto of the Marine Corps quickly become the battle cry of Ducks Unlimited's thousands of volunteers and staff. Starting in March, the COVID-19 virus forced us to drastically alter the way we do business to continue our 83-year-old wetlands and waterfowl conservation mission. Team DU continues the fight to regain revenue lost due to the virus-related shutdown all over the world.

We started FY20 celebrating the historic success of DU's *Rescue Our Wetlands* campaign. At the 2019 DU National Convention in Hawaii, we announced that this ambitious campaign was a huge success, raising \$2.34 billion and conserving more than 2.2 million acres. Team DU was headed for a record-breaking year in FY20, until the global pandemic emerged, leaving death and dislocation in its wake. The pandemic took only weeks to close businesses, clear city streets, crash international financial markets and postpone more than 2,000 DU events. But even with the loss of revenue and in-person event limitations, bright spots emerged during the crisis.

In spite of the pandemic, Ducks Unlimited generated revenues of \$230 million in FY20. More than 57,000 Ducks Unlimited volunteers teamed with staff to raise nearly \$95 million in philanthropic support for DU, well exceeding our original post-COVID projections.

Each year, Ducks Unlimited's promise is to spend at least 80 percent of all funds raised on our conservation mission. We met that goal again in FY20 with 83 percent of our expenditures going toward our mission.

Other great news from FY20 includes Ducks Unlimited's conservation impact on 606,745 acres of wetland habitat, well above the budgeted goal of 372,000 acres. Our conservation staff worked tirelessly throughout the pandemic and followed all local COVID-19 guidelines to ensure we made good on our mission. They slept in repurposed ice fishing houses, campers and even tents to ensure our work never stopped. Throughout North America, Ducks Unlimited has conserved almost 15 million acres since its inception in 1937.

And our corporate partners continued to support the greatest wetlands conservation organization in North America, even in the darkest of days.

For example, in FY20:

- First National Bank of Omaha sponsored 350 virtual events.
- Nestlé Purina sponsored a buy-one, get-one membership offer.
- Bass Pro Shops' round-up promotion generated \$375,000 for the ducks.
- ConocoPhillips donated \$1 million.

- Phillips 66 celebrated more than \$2 million in total contributions.
- We celebrated nearly 20 years of partnership with Anheuser Busch and the Busch Beer brands.

You can read about our corporate partners and more in this annual report, which is filled with facts about how DU improvised, adapted and fought to overcome historic challenges.

Ducks Unlimited continues to find new ways to communicate, deliver on our mission and continue on-the-ground conservation work in the eye of the storm. And, like everyone, this is affecting every aspect of our business. Our team is stepping up in new and creative ways, just like the conservationists who started our beloved organization during the Dust Bowl days of 1937.

Our supporters, volunteers and leaders are every bit as committed to the cause as our founders were in the late 1930s. But, unlike our founders, we have the benefit of their foresight as our hindsight. We know our mission is a righteous one.

With some adjustments, our conservation staff pressed on and outperformed our pre-crisis acreage goals. Our event planners and their volunteer committees ran auctions and raffles online and raised money for the ducks, even as public gatherings disappeared.

As we write this, offices are reopening, banquets are gradually coming back and habitat work continues at full throttle.

We welcome to the helm our new president, Doug Schoenrock, who has lived the DU life for more than 20 years and brings to the role a profound respect for the outdoors and a clear vision for our future. Our past president, Rogers Hoyt Jr., served a rare three-year term and led us through a record-shattering fundraising campaign.

This crisis, like others we've weathered, will pass. And when it does, thanks to 57,000 volunteers like you, Ducks Unlimited will still be delivering on our mission to fill the skies with waterfowl.

Doug Schoenrock

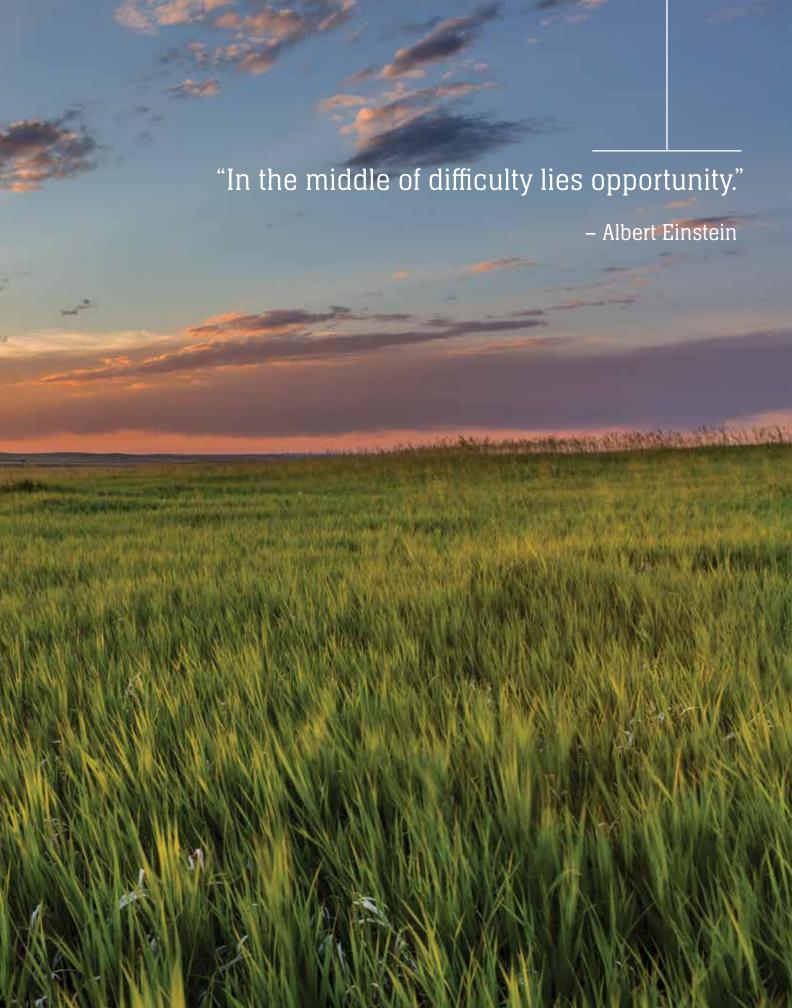
President

Ducks Unlimited, Inc.

Adam Putnam

Chief Executive Officer Ducks Unlimited, Inc.





DESPITE CHALLENGES, A RECORD YEAR FOR CONSERVATION

Since its founding in 1937, Ducks Unlimited has set the standard for North American conservation, fundraising and partnerships. Through wars, hurricanes, economic recessions and national emergencies, DU has maintained a clear focus on its mission. No challenge, it seems, could ever bring DU down. And today, nearly 15 million acres of habitat stand as a monument to the organization's work.



In the first half of Fiscal Year 2020, DU was headed for one of its best years ever. Event attendance, acres on the ground and Major Sponsor support were trending upward. But when COVID-19 hit the world in early spring, DU was faced with a challenge like no other. Suddenly, DU fundraising events were canceled, and the reality of doing significant conservation work on the ground was in doubt. In the midst of all this uncertainty, DU members, volunteers and staff rallied and quickly found solutions. Like all those DU

leaders who steered the organization through various crises over

the last 83 years, these passionate conservationists refused to let this pandemic slow the pace of habitat work across the continent.

There were some difficult decisions, but there were also creative new ideas and innovative thinking about how DU does business. Despite the overwhelming challenges, and thanks to the hard work, creativity and flexibility of everyone involved, FY20 proved to be a record-breaker. When all was said and done, Ducks Unlimited had impacted over 606,000 acres of crucial wildlife habitat — more than any other year in DU's history.



Hitting the ground running



Participants at the Central Mississippi Corporate Fun Shoot support the efforts of Ducks Unlimited by breaking some clay targets.

Conserving wildlife habitat on a continental scale takes year-round planning. A disruption in any part of that work cycle can have a domino effect on conservation projects and their positive contributions to wetland habitat and water quality. Spring is one of the most active seasons for DU's conservation teams. Field staff in northern locations begin on-the-ground projects that were put on hold during the winter freeze, squeezing as much work into construction seasons as the weather and budgets allow. In FY20, the pandemic introduced several new layers of difficulty. "With all the government shutdowns, at first we were just figuring out if we were able to do work on the ground," said Karen Waldrop, DU's chief conservation officer. "Our bioengineering teams had to get out in the field and onto public lands to work, and some public areas were closed."

At a time when many businesses were forced to shut down, much of DU's conservation work was deemed essential, and DU crews began their field work with a top focus on safety. Waldrop said new protocols were created, including minimizing hotel stays, not sharing vehicles and not meeting contractors in person when possible.

Field teams used innovative methods to stay safe while working. For example, longtime DU engineers Les Morgenstern and Brad Karel stayed in a pair of mobile ice-fishing house campers at Talcot Lake Wildlife Management Area in southwest Minnesota, where they were conducting vital conservation engineering work. "Spring traditionally is the season when we do most of our project mapping and topographical survey work, and this way we were not subjecting ourselves to hotel rooms and the risk," said Karel, manager of conservation services for DU's Great Lakes/Atlantic Region.

In many areas, conservation work on private lands continued as well. "We stayed active and engaged as much as we could considering the circumstances," said Bruce Toay, conservation programs manager for South Dakota. "Local landowners were still operating as normal. Crops were in the ground. We continued to work with produc-

ers to help them implement management practices that are beneficial to their livelihoods as well as wetlands and wildlife."

Waldrop said many office staff worked from home, where they coordinated with partners and contractors to quickly get paid for projects. Thanks to several years of pre-planning, regional conservation teams generated a record \$109 million in public revenue to conduct conservation delivery work across the nation,

leveraging dollars from DU events, major donors and corporate supporters. Thanks to the flexibility of field and support staff, fiscal year 2020 still proved record-breaking. Ducks Unlimited projected 372,000 acres impacted and ended up at more than 606,000 acres.

"Our team was very nimble. We never slowed down," Waldrop said.



DU's South Dakota Manager of Conservation Programs Bruce Toay spends time in the prairies during the spring.



DU events reimagined

Spring is also one of the busiest times of year for DU fundraising events. As COVID-19 shutdowns were implemented in early March, DU volunteers and regional directors across the country were forced to make major adjustments to events at the last

minute. "On March 15, we were on our way to another record year," said David Schuessler, national director of event fundraising. "It took a pandemic to derail our momentum. It shifted us immediately to start asking 'what do we do now?""

As states began prohibiting large gatherings of

people, DU's event schedule dried up. The reach of the closures revealed a daunting reality: More than 2,000 events had been canceled, and \$17 million in unrestricted funding was at risk of being lost. This reality energized DU volunteers and staff to find new ways to raise dollars for the mission. Like many work-places across the country, the event system went virtual. Ducks Unlimited already had a productive online fundraising presence, but not to the scale that was needed to deal with the historic challenges brought on by the pandemic. "We'll look back on how we fought this and realize our greatest accomplishment was to react quickly," Schuessler said. "In two weeks, we created programs that had never existed, and these programs raised \$5 million between the end of March and June 30."

Online auctions and events took shape on social media and quickly evolved. The Lancaster County Chapter in Pennsylvania was one of the first chapters to conduct a virtual event. Five committee members and staff, clad in facemasks, staked out a corner

of the World Wide Web on April 18 to raise funds for conservation. "We averaged about 170 people watching live on Facebook, with people coming and going throughout the night," said committee member Chad Hohenwarter. "By 10 p.m. we had reached 3,700 people. It got out there hard and

fast." By the time they logged off, the chapter had grossed \$67,000 for wetlands and waterfowl conservation, a total that would be successful for any in-person event, and even more so for a first-ever online event.

Schuessler said DU regional directors have been emphasizing increased event attendance and recruiting new volunteers in recent years. That tactic paid off as volunteers across the country used creative means to hold events. In Montana, State Chair Jake Hansen said his state's auction sites provided a means for DU volunteers to keep the organization's conservation mission moving forward. "When everyone is stuck at home and they can't attend anything from school events to Ducks Unlimited dinners, it's nice to give them something where they can still join their fellow DU members



Tom Squeri and Otis

Meet Tom Squeri, international DU donor

In FY20, major gift and planned gift

cash totaled over \$41.8 million.

exceeding pre-COVID goals by \$5.8 million.

Tom Squeri, CEO of Graniterock Construction in Gilroy, California, attended a DU virtual conservation chat presenting information about mission delivery in the Prairie Pothole Region of Canada. He was inspired to support DU's continental approach to conservation and upgraded his DU sponsorship to become an international donor.

As a 27-year supporter, Tom is no stranger to DU and comes from a duck hunting family. His dad was a member of DU and Tom was a Greenwing in the early 1970s.

After college, Tom began hunting again and fell in love with the sport. He knows the importance of supporting and protecting ducks, habitat and marshes across the continent.

and, in a way, mingle with a group," Hansen said. "It keeps people engaged, and that may be even more beneficial than the dollars we raise for right now."

All of this effort by DU's stalwart volunteers helped to blunt the projected loss of event income. By the end of FY20, the DU event system had absorbed \$7.5 million of the initially feared \$17 million loss.

Amy Batson, Ducks Unlimited's chief fundraising officer, said that extra-mile mentality was evident in all of DU's fundraising branches. "The development team really went to work intentionally reaching out to people. That kept volunteers and donors engaged in such a way that made them a part of the solution," Batson said.

Working closely with DU staff, donors stepped up and demonstrated increased engagement with significant cash contributions to ensure the organization remained in a strong position to deliver conservation. In FY20, major gift and planned gift cash totaled over \$41.8 million, exceeding pre-COVID goals by \$5.8 million. "It is a true inspiration to see that our dedicated and passionate supporters will stand with us when times get tough," said DU National Director of Development Richard Smith. "This does not happen



DU Manager of Conservation Services and Construction Brad Karel surveys a project in Minnesota.

overnight but was enhanced over many days, weeks, months and years. A nonprofit organization cannot expect to have donors support their actions in tough times without first building solid partnerships and relationships that can withstand tough conditions."

Batson added that DU's direct response and digital team also contributed to the effort by coming up with different kinds of offers and calls to action and exceeded their planned goals.

Spreading the word

Even during challenging times, DU's conservation work remains as important as ever. Like most nonprofit organizations, DU was concerned about reductions in available funding. Staff and volunteers increased their efforts to remind stakeholders of the need to continue conservation support and programming. DU's policy team, which has traditionally relied on daily in-person commu-



DU Engineering Technicians Keith Wesley and Jacob Cormier stay safe while working in Texas.

nications with legislators and staff, was forced to switch exclusively to virtual interactions. Policy staff took advantage of a new Constituent Relationship Management system to track and coordinate outreach to members of Congress.

Working with a new coalition of nonprofit organizations, DU advanced several key provisions that benefited wetland and waterfowl conservation in the CARES Act and other legislation passed by Congress. And, despite all the headwinds, DU's policy volunteers and staff also advanced a number of key priorities in Washington, DC, and in state capitals across the U.S. These included a new habitat stamp in South Dakota, new revenue streams for the Colorado Water Plan, a new DU license plate in Florida, record-breaking support in Congress for the North American Wetlands Conservation Act, a raffle bill in Nebraska and more. "What this small team of volunteers and staff delivered during this pandemic is truly remarkable," said DU Chief Policy Officer Zach Hartman. "These folks are a real powerhouse when it comes to conservation policy and are the envy of our industry."

In addition, DU joined forces with other leading conservation organizations to spearhead #ResponsibleRecreation—a media campaign encouraging Americans to enjoy outdoor recreation while adhering to proper COVID-19 safety protocols. Along with DU, the National Wild Turkey Federation, Theodore Roosevelt Conservation Partnership, Congressional Sportsmen's Foundation, Trout Unlimited, Pheasants Forever and Association for Fish and Wildlife Agencies participated in the effort.

DU's communications team kept messages about the organization's conservation mission front and center. On May 1, then President Rogers Hoyt Jr. penned an opinion piece that appeared in the *USA Today* network of papers, urging Congress to help nonprofits affected by the pandemic. And on May 16, the importance of Ducks Unlimited to migratory birds was featured in a *CBS This Morning* television segment, which featured DU Regional Director Wayne Roberts and volunteer Larry Davis on Davis's Connecticut property.

Looking ahead

The pandemic fundamentally changed how Ducks Unlimited will operate in the future. Despite implementing creative new ways to raise dollars, the shortfall in funding forced many difficult decisions, including some staffing separations. The national recession could impact tax revenues that federal, state and local governments use to support conservation projects. However, the situation could have been worse. "Ducks Unlimited is a financially well-managed organization," said Darin Blunck, DU's chief financial officer. "Despite the loss of revenue, we had sufficient cash reserves to keep operations moving forward without having to rely on crushing debt or lines of credit."

Because of the crisis, DU has gained new tools and strategies that will help the organization grow stronger. A majority of the online events this spring were coordinated at the state level. Schuessler said that in fall 2020, DU will take those lessons and bring them down to the chapter level, teaching more volunteers how to effectively keep an audience engaged in virtual events. "While we have thousands who have supported statewide fundraising, we have hundreds of thousands who will support

Table 1

Dave Eller, committee chair of the Lancaster County, Pennsylvania, Chapter, works the camera as Chad Hohenwarter talks to an online event audience April 18.

local fundraising efforts," he said.

Virtual meetings, streamlined accounting and new fundraising opportunities are helping the bottom line, Blunck said. "COVID may be delaying important initiatives, but we have consistently maintained our investment in the prairies, water quality and wetland habitat critical to North American waterfowl."

For Dave and Denise Bunning, DU is about science and education



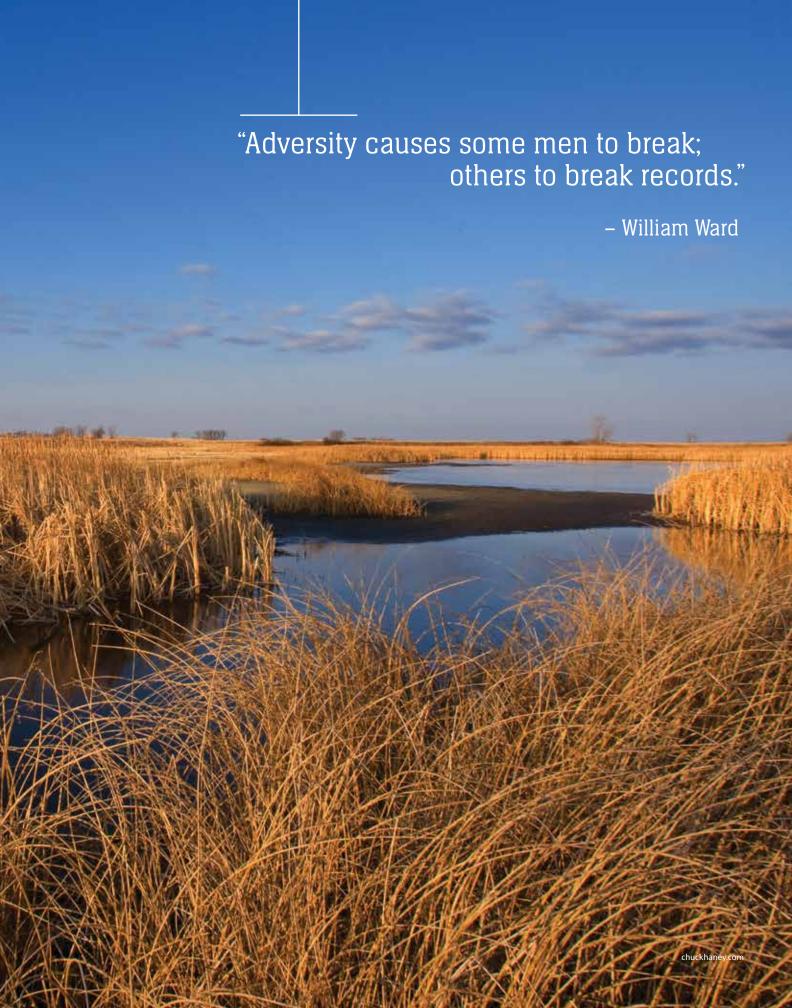
Dave and Denise Bunning

Dave and Denise Bunning of Lake Forest, Illinois, have a passion for research, education and the environment. The couple has devoted more than 15 years to supporting the search for a cure for life-threatening food allergies like those that afflict their two sons.

Dave grew up fishing and hunting, and he and Denise are passionate conservationists. They own properties in Illinois and South Dakota, where they have completed extensive habitat restoration work and manage the land for waterfowl, pheasants and deer.

Dave is a Trustee on the Wetlands America Trust Board and the couple are DU Diamond Legacy Sponsors and members of the Diamond Feather Society and President's Council.





FACING FY20 FINANCIAL CHALLENGES

There's no doubt that FY20 presented major challenges across all facets of Ducks Unlimited, but we met them head-on and ultimately exceeded all expectations.

"When COVID-19 hit us and our event system in late February and early March, it looked like we would burn through our cash reserves quickly," said DU Treasurer Wendell Weakley. "We were having a very strong year financially, and the rug was pulled out from under us."

In March, Weakley said it appeared Ducks Unlimited was staring at a loss in cash flow of almost \$30 million over the final four months of the fiscal year.

"Some 2,000 events were postponed or canceled, and the impact on our largest donors and our mission projects looked dire," he said. "We quickly drew on our \$15 million line of credit to have cash on hand and added another line of credit of \$20 million as insurance, if necessary."

That was then.

"What happened over the four months after our March DU Board meeting was a great reflection of the strength of this organization and its team members," Weakley said. "Our event system team found new revenue sources and exceeded all expectations by more than \$5 million. Our major donors stepped up and exceeded our pre-COVID-19 goals. Our conservation team accelerated projects and billings to far exceed our pre-COVID cash flows and secure a DU record of impacted acres in excess of 600,000."

We also put in place significant cost containment measures.

"In the end, we actually improved our cash position from where we were at the same time a year earlier, even when you exclude the line of credit, which we have now paid back," Weakley said. "To not only meet the challenges we faced but exceed our financial and conservation goals makes FY20 a year to be very proud of."

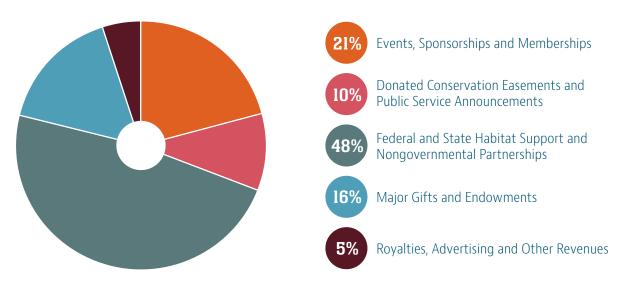


Where Your DU Dollar Goes

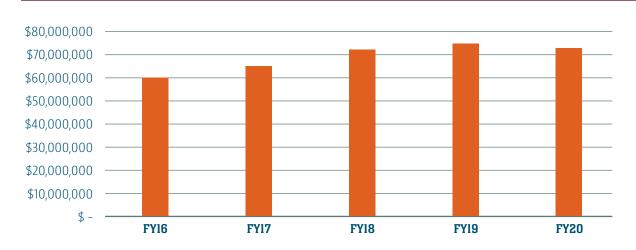
Waterfowl and Wetlands Conservation and Education 83%



Sources of Support and Revenue



Total Endowments



Ducks Unlimited, Inc. and Affiliates

Consolidated Balance Sheets

June 30, 2020 and 2019

Assets	_	2020	2019
Cash and cash equivalents	\$	41,694,717	27,831,121
Restricted cash and cash equivalents		25,668,560	22,951,765
Restricted non-negotiable certificates of deposit		5,067,390	12,152,820
Events receivable, net		297,337	1,014,292
Pledges receivable, net		35,701,274	38,779,712
Habitat conservation and other receivables		23,531,569	26,138,517
Event merchandise inventory		7,138,149	4,266,462
Investments		76,162,686	75,753,451
Land held for conservation purposes		52,835,385	57,795,590
Land, buildings, and equipment, net		18,188,901	19,079,513
Other assets	_	6,853,965	20,186,916
Total assets	\$ _	293,139,933	305,950,159
Liabilities and Net Assets			
Accounts payable and accrued expenses	\$	16,000,588	20,637,594
Compensation and related accruals		5,338,303	8,195,514
Deferred revenue		28,347,358	11,345,737
Pension and deferred compensation accruals		9,787,474	5,187,913
Accrued postretirement benefits		752,253	427,230
Revolving land line of credit		7,385,000	8,385,000
Operating line of credit		7,500,000	_
Other liabilities	_	1,522,461	1,582,608
Total liabilities	_	76,633,437	55,761,596
Net assets:			
Without donor restrictions		78,312,272	86,437,259
With donor restrictions		138,194,224	163,751,304
Total net assets		216,506,496	250,188,563
Total liabilities and net assets	\$_	293,139,933	305,950,159



Ducks Unlimited, Inc. and Affiliates

Consolidated Statements of Support and Revenues Without Donor Restrictions and Expenses

Years ended June 30, 2020 and 2019

	-	2020	2019
Operational revenue:			
Philanthropic sources:			
Net proceeds from committee events	\$	34,826,196	47,739,265
Direct response membership		13,290,076	12,210,010
Major gifts		38,971,948	40,085,402
Planned gift maturities		1,918,337	1,000,000
Royalties	-	2,334,531	2,276,713
Total philanthropic revenue		91,341,088	103,311,390
Other operational support and revenue:			
Federal and state habitat reimbursements		83,764,853	60,821,751
Nongovernmental partnerships		22,917,194	23,233,528
State grants		3,221,397	3,438,652
Donated conservation easements		7,346,804	31,656,126
Advertising revenue		1,964,115	2,582,907
Donated educational programming		15,254,956	6,177,741
Appropriated endowment and quasi-endowment earnings		3,769,513	4,146,234
Other revenues	-	141,948	69,322
Total operational support and revenue	-	229,721,868	235,437,651
Operational expense:			
Program service expenses:			
Waterfowl conservation:			
U.S. habitat delivery		129,487,129	110,788,699
Conservation easements		7,346,804	31,656,126
Government relations		3,334,857	3,590,910
Ducks Unlimited Canada		13,604,599	12,101,750
Ducks Unlimited de Mexico		908,326	961,928
Conservation education:			
Magazine		3,779,210	4,076,764
Communications and conferences		7,303,338	7,363,088
Donated educational programming		15,254,956	6,177,741
Education delivery		9,397,561	9,897,092
Membership services	_	2,868,988	3,504,893
Total program service expenses	_	193,285,768	190,118,991
Fund-raising expenses:			
Field operations		11,485,907	12,096,445
Direct response membership development		10,168,622	9,236,963
Major gift development and advertising	_	10,963,001	11,553,410
Total fund-raising expense		32,617,530	32,886,818
Administration	_	6,681,617	8,092,112
Total operational expense	_	232,584,915	231,097,921
Operational (loss) surplus	_	(2,863,047)	4,339,730
Nonoperational:			
Revolving land contributions		2,862,829	1,430,000
Net losses on land sales		(335,940)	(1,080,393)
Other guasi-endowment contributions		356,822	1,156,703
Unappropriated guasi-endowment (loss) earnings		(2,315,167)	345,127
Net periodic benefit cost other than service cost	_	(863,150)	(559,470)
Nonoperating (loss) surplus	-	(294,606)	1,291,967
(Deficit) excess of support and revenues without donor restrictions over expenses	\$	(3,157,653)	5,631,697





WHAT DU DOES WITH YOUR DOLLARS

Wetlands, waterfowl, wildlife and people

Before people decide to invest their hard-earned money in a cause, they want to know what kind of return they'll get on that investment. They want to be assured their money will be used as efficiently and effectively as possible to achieve desired goals. As the world's largest nonprofit dedicated to conserving North America's waterfowl habitat, Ducks Unlimited has always relied on science to inform our conservation strategies and investments. Science-based information is at the foundation of DU's habitat work and ensures the wise use of funding provided by our supporters and conservation partners.



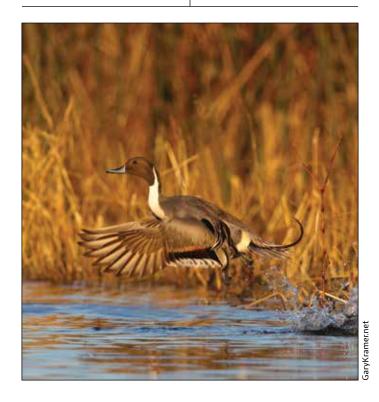
It's science

We follow basic principles of adaptive management as we execute our mission. This means we use science to plan conservation work in our priority landscapes, we implement programs, we evaluate our results and we use the new information to refine our programs. That commitment ensures that we achieve our mission in the face of uncertainty and limited financial resources.

In 2019, Ducks Unlimited and our two sister organizations—Ducks Unlimited Canada and Ducks Unlimited de México—collaborated on and completed a total revision of the Ducks Unlimited International Conservation Plan. For the first time in DU's history, our scientists developed a return-on-investment (ROI) model that predicts where DU can achieve the largest benefit to waterfowl populations per dollar invested across North America.

This first-generation model informs our work and conservation investments today, and our scientists are developing a second-generation model to sharpen the focus of our work in the future. This relentless commitment to science is why our supporters can always trust that DU will invest their generous funding wisely.

DU scientists working on this effort used information on waterfowl abundance, landscape-specific habitat capacity estimates, rates of habitat loss/gain and our own cost/acre data within each landscape of importance to waterfowl in North America. The model was mathematically weighted to reflect that waterfowl populations are most impacted by events that occur on important breeding landscapes such as the Prairie Pothole Region, Boreal Forest and Great Lakes Region.



Christine Thomas, Chair of DU's Conservation Programs Committee, underscored the significance of this new scientific model.

"For the first time, we now have a data-based ROI model to answer the question, 'Where in North America can Ducks Unlimited have the greatest impact on waterfowl populations per dollar invested in conservation programs,'" Thomas said.

Meet Paul and Beverly Dickson, passionate DU volunteers and owners of Pinola Conservancy



Paul and Beverly Dickson

Paul and Beverly Dickson are passionate about birds and conservation.

They are DU Conservation Pioneer Sponsors, DU Canada Benefactors and members of the DU President's Council and the DU Canada President's Council.

Paul is a Trustee on the Wetlands America Trust Board and serves on the Public Policy Committee of DU's Board of Directors.

The family is active with the Shreveport, Louisiana, Chapter's sponsor event and graciously hosts DU volunteers and supporters at their Pinola Conservancy, which includes managed wetlands and an aviary of more than 300 species of birds.

The Dicksons contribute to continental conservation projects in the Boreal Forest, the Canadian and U.S. prairies and near their home in Shreveport.



Working for waterfowl

Subsequent to the completion of our first-generation return-on-investment model, an alarming paper was published in *Science* (Volume 366:120-124; 2019) that reported the loss of three billion birds across multiple families and species since 1970. But there was also some good news. The authors of the paper noted that waterfowl were one of the few bird groups that actually increased in numbers, and they attributed that increase in part to hunter-conservationists providing funding for habitat con-

servation—specifically recognizing Ducks Unlimited for our work. The report indicated that some grassland species, like the chest-nut-collard longspur and Sprague's pipit, and wetland birds like the long-billed curlew and lesser yellowlegs, have sustained serious population declines. The population trajectory of these species reminds us that conservation is a long-term commitment to sustain the systems that support waterfowl, other birds and people. The authors went on to call for the broader bird conservation community to develop conservation programs for the declining species based on the habitat conservation model used for waterfowl.

Waterfowl populations fluctuate with habitat conditions on

Contributions provided by our members and supporters are essential for our on-the-ground delivery. In FY20, DU raised more than \$230 million in revenue from private and public supporters.

important breeding areas like the Prairie Pothole Region. Droughts and wet periods come and go, and waterfowl populations will cycle in step with these events. What is remarkable, based on the report in *Science*, is that at least since 1970, many waterfowl populations have increased, in part because of committed conservationists that provide funding and time to help DU and the waterfowl conservation community successfully implement the North American Waterfowl Management Plan.

"Such sustained commitment is precisely what is required—and science now confirms—if we are to maintain waterfowl populations in the face of great conservation challenges," Thomas said.

Although most waterfowl are said to be stable or increasing, some species, such as northern pintails and lesser scaup, continue to exhibit lower than desired populations. The population trends of these species remind us that our commitment to conservation must not waver, and that we must always monitor populations and important landscapes for new threats and challenges and engage in science to seek solutions to emerging challenges.

Science-based conservation, now backed by a science-based ROI model, is achieving desired mission-based results. Gifts provided by our members and supporters are





essential for our on-the-ground delivery. In FY20, DU raised more than \$230 million in revenue from private and public supporters.

"Our world-class, volunteer-run event fundraising system, committed major donors and members, devoted foundations, corporate partners and government conservation agencies all provide valuable resources of time and treasure that ensure our

conservation mission continues to be funded," said Chuck Smith, DU's first vice president. "With their support and dedication, we know we will continue to fulfill our vision of wetlands sufficient to fill the skies with waterfowl today, tomorrow and forever."

Supporters also advance waterfowl conservation in other meaningful ways, such as assisting DU's public policy efforts, including securing funding for the North American Wetlands Conservation Act (NAWCA). In its first 30 years of existence, NAWCA has helped conserve more than 30 million acres of habitat while investing more than \$1.8 billion into conservation. This includes projects in every state in the U.S., as well as in Canada and Mexico. In the Prairie Pothole Region

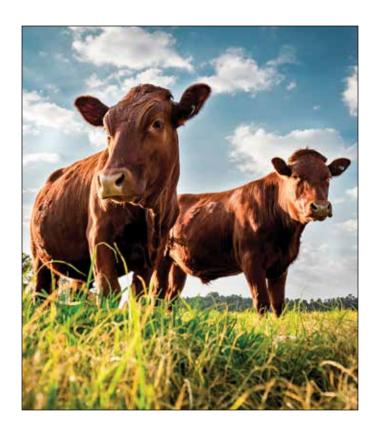
of Canada, for example, each dollar provided by DU is matched by state wildlife agencies, NAWCA, and a conservation partner in Canada, resulting in a minimum of \$3 invested for each dollar provided by DU. The efforts of DU and our supporters to influence public policy are critical to maintaining desired funding levels for NAWCA and other important conservation programs.

Farm Bill benefits

Another key federal program that contributes to DU's mission is the Farm Bill, specifically the Conservation Title. Every five years, a Farm Bill is authorized by Congress, and DU's policy team invests heavily in developing new programs and refining existing Farm Bill programs. Al Montna, a farmer and volunteer chair of DU's Public Policy Committee, emphasized the intersection between the Farm Bill and waterfowl habitat.

"Our goal is to make certain that habitats important to waterfowl are a focal point in the legislation while ensuring farmers and ranchers have the tools to implement the best available conservation management practices," Montna said.

This past year, a team of DU staff and volunteers produced the first-ever Agricultural Strategic Plan, which will ensure we are working with the agriculture community to strengthen our partnership and advance conservation and habitat on working lands. Modeled after DU's Rice Stewardship Partnership, which has been a huge success for both rice farmers and waterfowl, the Agricultural Strategic Plan seeks to develop additional programs with cattle ranchers, soybean farmers and others to expand the benefits of collaborative conservation and farming/ranching.



State support

State-based programs focused on habitat conservation are another great source of matching funds for DU programs. These state programs provide critical matching funds for federal grants and help leverage DU donor funds as well. Fortunately, DU's policy and conservation teams have worked with states to secure vital conservation funding, such as Minnesota's Outdoor Heritage Fund, the South Carolina Land Bank, various water bonds in California and state duck stamp funds. In FY20, DU volunteers in South Dakota established a new state funding stream with the passage of the South Dakota Habitat Stamp. DU is continuously working to make sure long-term, secure funding sources are available—as exemplified by support of the Iowa Natural Resources and Outdoor Recreation Trust Fund, which is awaiting approval by the Iowa state legislature in 2021.

The bottom line: you

As a DU supporter, you are investing in an organization that focuses on habitat-protected native habitat, restored habitat and sustainably used, working-lands habitat. While our primary goal is waterfowl habitat, your investment is returning other valuable services to people. Based on our ROI model we can assure supporters that DU is investing in landscapes that have the greatest potential to increase waterfowl populations. These investments also provide an array of other important services to people in the form of habitat for other fish and wildlife, improved water



quality, flood mitigation, carbon sequestration and groundwater aquifer recharge. At Ducks Unlimited we take our responsibility to steward your investments seriously. We apply science-based information to ensure your investments sustain waterfowl, wetlands and wild places for people—both today and for generations to come. As the report in *Science* indicates, our partnership-based approach is uniquely effective at leveraging and maximizing each dollar you provide to conserve waterfowl and their habitat. Each investor in DU is leaving a legacy of dividends paid forward so future generations will one day witness the mystery of migration. Thank you for trusting us with your gifts of money and your gifts of time—we cannot go forward without you.



George Dean Johnson Jr. and George Dean (Geordy) Johnson III.

The Johnson family supports DU's mission in South Carolina and beyond

George Dean Johnson Jr.; his wife, Susan (Susu); their son, George Dean Johnson III (Geordy) and his wife, Carter, are all passionate about Ducks Unlimited.

George Dean and Susu are Diamond Legacy Sponsors and members of Ducks Unlimited's President's Council. The Johnsons are avid conservationists and staunch patrons of the DU mission in South Carolina's Lowcountry and beyond.

Supporting local events near their home in Spartanburg and helping fund an honorary DU Varsity Scholarship are just a couple of the ways they've made a significant impact.

Perhaps the family's greatest contribution is a conservation easement that they placed on Pon Pon Plantation in South Carolina's famed ACE Basin. The family's generosity has enhanced, restored and protected more than 3,900 acres of natural habitat.



THE PRESIDENT'S COUNCIL:

ADVERSITY MAKES US STRONGER



Doug Schoenrock *President*Ducks Unlimited. Inc.

I hope all our President's Council members and their families are staying well. We knew this pandemic and its economic impact were going to be a challenge, and I am immensely proud of the response across every part of the Ducks Unlimited organization. Truly, adversity has made us stronger.

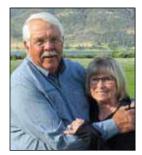
It is my pleasure and honor to succeed Rogers Hoyt Jr. as president of Ducks Unlimited. Rog completed a stellar three-year run leading the council. During his tenure, the council celebrated its 15th anniversary and grew from 357 to 437 members, exceeding ambitious goals every year. Thanks for your leadership, Rog!

Dedication to the mission describes the members of our President's Council. This loyal group of annual donors helps Ducks Unlimited provide significant funding for high priority, long-term conservation programs and projects. This pandemic has not deterred our success in meeting this mission. We continue to deliver Ducks Unlimited's promise of waterfowl and wetlands for today and tomorrow.

I am especially proud of the role the President's Council played in providing significant unrestricted funding this year. The impact this will have on how our organization emerges from this time of uncertainty cannot be overstated. This is a story that we will be telling for years to come.

In the meantime, we will continue to create new funding programs, contain costs and, most importantly, deliver conservation.





Doug and Kathie Unruh

Meet President's Council members Doug and Kathie Unruh

McPherson is home to many of Ducks Unlimited Kansas' major donors, including Doug and Kathie Unruh. The Unruhs have both been heavily involved, not only in the oil and gas industry, but in raising

conservation dollars for the McPherson area, as well as the Prairie Pothole Region of the Dakotas and Canada.

Doug and Kathie were instrumental in forming the McPherson Ducks Unlimited Chapter and have supported the chapter's annual event for more than 30 years. And there's no sign of them slowing down. Doug also served with Ducks Unlimited's Conservation Program Committee.

One of the couple's noteworthy contributions has been their support of Ducks Unlimited's President's Council. They have been annual members of the council for 13 years. As Doug says, "We believe in the conservation mission of DU and we shall support it."

Although Kansas is one of those states that has an extremely low percentage of open state lands, it's conservationists like Doug and Kathie Unruh who are ensuring these precious lands are protected and maintained for all sportsmen and conservationists to enjoy.

DUCKS UNLIMITED DE MÉXICO

Conserving habitat south of the border

The Ducks Unlimited de México (DUMAC) Board of Directors met in February 2020 at South Padre Island, Texas, to discuss the end of FY19 and the budget for FY20.

Their FY20 budget projected an investment of almost \$4 million, including 20 percent in U.S. non-federal funds, 55 percent U.S. federal funds, 10 percent from Ducks Unlimited Inc. and 15 percent from public and private sources in Mexico.

"Unfortunately, like the rest of the world, Mexico is suffering the effects of the COVID-19 pandemic, and the normal operations of DUMAC were reduced to guarantee the welfare of the staff," said DUMAC President Bill Ansell. "But we are still making significant progress, and in spite of the challenges we have been conducting business at a distance. Through our human dimensions program, we are conserving wetlands while also providing critical social benefits by developing new wastewater treatment plants to improve the water quality of wetlands for waterfowl and people."

DUMAC continues planting seeds for the future by providing professional training through the RESERVA program, a 60-day intensive training course that educates conservation professionals from Mexico, the rest of Latin America and the Caribbean. The program recently celebrated its 30th anniversary.

DUMAC's work on mangrove forests continues along the coast of the Yucatan peninsula. At San Bruno, DUMAC is restoring 3,670 acres of critical habitat for migratory and resident waterfowl and shorebird species.

"DUMAC is also reviving the Mexico mid-winter waterfowl surveys that the U.S. Fish and Wildlife Service discontinued af-



Water-control structures are in use at La Mesquitoza Ranch freshwater wetlands restoration project at Laguna Madre Tamaulipas.

ter 2006," Ansell said. "We are using biologists from the U.S. Fish and Wildlife Service and others for the aerial surveys and training observers following the protocols used in the original mid-winter waterfowl surveys."

And wetland conservation continues, even in the midst of the pandemic.

The freshwater wetlands adjacent to the Laguna Madre provide critical habitat for migratory waterfowl. In the heart of this region, DUMAC is restoring more than 1,000 acres of freshwater wetlands at La Mesquitoza Ranch.

"We are working in challenging times," Ansell said. "But DUMAC and our partners are working together more than ever to guarantee the fulfillment of our continental mission."



Lisa Scheller

Meet Lisa Scheller, President and Chair, Silberline Manufacturing Company

Lisa Scheller, president and chair of Silberline Manufacturing Company in Tamaqua, Pennsylvania, is an entrepreneur whose bottom line is measured not only in dollars but also in lives bettered, communities improved and environmental resources preserved.

Lisa's passion for conserving global resources and improving lives makes her and Ducks Unlimited great partners. She is passionate about the environment, waterfowl, shorebirds and all wildlife species that benefit from the great work Ducks Unlimited does, but she is most passionate about the benefits that DU and DUMAC's conservation work have on people.



DU CANADA ACHIEVES SIGNIFICANT FY20 HABITAT GAINS

Sustainability interests keep conservation top priority amid COVID-19

Spring is known and welcomed as a time of change in Canada. This year, the changes were nothing Ducks Unlimited Canada (DUC) could have expected.

"When COVID-19 hit, we were just closing the books on our 2020 fiscal year," said DUC CEO Karla Guyn, "And while it was another banner year for wetlands conservation, the pandemic made us pause. It gave everyone time to ponder what we can and must do for the future."

DUC's conservation results provide motivation to continue raising the bar. Over the past year, 108,000 acres of critical habitat were secured across Canada. This brings the total number of acres under DUC's care to 6.5 million. It was also another outstanding year for conservation in the Boreal Forest, with 24 million acres influenced through policy and partnerships, pushing our cumulative influenced-acre total to 190.6 million.

"There's growing emphasis on sustainability among all our partners," Guyn said. "That's why we're confident conservation will play a significant role in a post-pandemic world. From landowners to industry groups to corporations, all are looking to balance environmental and economic needs. DUC's focus on working landscapes allows us to provide solutions that are win-win."

A landmark agreement signed with Louisiana-Pacific Building Solutions, an international forestry company, is a perfect example. Louisiana-Pacific has committed to implementing wetland bestmanagement practices on the Boreal landscapes where it operates that will positively impact 6.2 million acres.

DUC's ongoing work with the Canadian Roundtable for Sustainable Beef is another example of a partnership-driven conservation solution. DUC is collaborating with agricultural industry and food service giants like McDonald's Canada to develop standards that recognize sustainable beef practices, protect prairie grasslands and support the host of birds that depend on them.

When ducks returned to Canadian breeding grounds last spring, they sent DUC a powerful message of how to navigate an uncertain future. They, too, endured an arduous journey. They made it because they traveled together. DUC is doing the same. Their flock is strong, and it's growing. Because of this, DUC's conservation successes continue.



Productive wetland complexes like these will be conserved as part of the 6.2 million acres of Boreal Forest falling under a new conservation agreement between Louisiana-Pacific and DUC.



Agricultural partnerships, including those with the Canadian Roundtable for Sustainable Beef, are helping keep native grasslands and wetlands intact across the prairies.



DU, STATE WILDLIFE AGENCIES AND NAWCA DRIVE CANADIAN HABITAT PROJECTS

Partnerships drive waterfowl conservation across the continent. That's how Ducks Unlimited turns dollars raised through DU events, major gifts and other fundraising sources into something much bigger. Without partnerships, Ducks Unlimited's impact on the landscape would be significantly diminished. A prime example of an effective partnership is the Fall Flights Program, which conserves habitat on the Canadian breeding grounds.

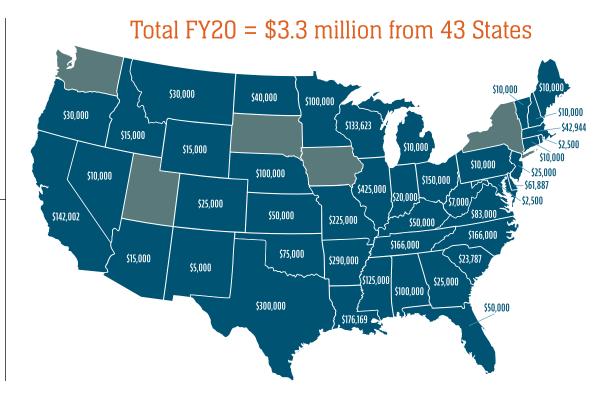
Two huge efforts to help drive continental support for the nesting grounds are the North American Waterfowl Management Plan (NAWMP), adopted in 1986, and the North American Wetlands Conservation Act (NAWCA), signed in 1989.

In support of NAWMP, and in recognition of the need for non-federal match funding with NAWCA, the Association of Fish and Wildlife Agencies established the Fall Flights Program for state wildlife agencies to support projects in Canada. In response, Ducks Unlimited committed to match every dollar contributed by the state agencies with funds from our events, major gifts and other

fundraising efforts. Recently celebrating its 30th anniversary, NAWCA has helped fund more than 3,000 projects and conserved over 30 million acres in all 50 states, areas of Canada and areas of Mexico. More than 6,300 partners, including private landowners, industry and state governments, have worked together to conserve wildlife habitat through NAWCA grants.

DU volunteers and staff work with policy makers to support the Fall Flights program and increase state contributions to Canadian habitat. In FY20, 43 states contributed more than \$3.3 million to Canadian projects. That amount gets matched by Ducks Unlimited then multiplied by NAWCA, resulting in more than \$13.3 million. Factor in the exchange rate and that adds up to more than \$17 million in conservation funding on the ground in Canada.

The results of this 55-year international partnership are nothing short of amazing—state wildlife agencies have contributed more than \$107 million to help conserve over 6.4 million acres of habitat across Canada.





DUCKS UNLIMITED AND AGRICULTURE: GROUNDBREAKING STRATEGIES

Regenerative agriculture helps conserve croplands

A growing movement in agriculture helped Ducks Unlimited create a new strategy in FY20 for waterfowl conservation in cropped landscapes. DU's regenerative agriculture approach promotes farming and ranching that improves productivity, profitability and soils while protecting water and wildlife habitat.



This trend and others have led DU to refine its approach to working with farmers and ranchers in DU's priority landscapes, creating a solid path for conservation in lands increasingly dominated by agriculture.

Developing Ducks Unlimited's agriculture strategy has meant actively seeking input from farmers and ranchers and embracing innovation and flexibility. Since private landowners and corporations own most of the land in DU's high-priority landscapes, DU Advisory Senior Vice President for Policy Al Montna says there

is no conservation that goes on the ground that isn't profitable for the landowner.

"Conservation is a three-legged stool—people, planet and profit," says Montna, who farms rice in California's Central Valley and cochairs the USA Rice–Ducks Unlimited Rice Stewardship Partnership. "For conservation programs to succeed, they have to enhance a farmer's ability to be profitable and not impede their capacity to be successful."



The need for a new plan

Despite heroic efforts by sponsors, partners, lawmakers and Ducks Unlimited staff conserving record numbers of acres, the United States continues to lose habitat faster than DU and its partners can protect it. The increase in the conversion of grasslands and wetlands to other uses is assisted by new technology, commodity prices and other incentives. DU needed to find a way to grow our

conservation mission on cropped landscapes.

The land on which producers live and farm is critical for waterfowl and other wildlife, and the success of their businesses is important to the future of that habitat. If DU developed a new plan, the interests of farmers and ranchers had to be a part of the strategy.

Coffee cups and kitchen tables

In the Dakotas and Montana, Ducks Unlimited hired more staff, including agronomists, to work on the ground with farmers and ranchers. Over coffee at kitchen tables, producers told DU staff they needed financial help to take the risk out of trying new conservation practices but wouldn't

sign up for a program that was inflexible and required long-term commitments. Ducks Unlimited used that advice to help develop our successful soil-health program, which promotes the adoption of new practices geared to improve farmer profitability and habitat conservation. DU offers technical advice and financial aid to make changes such as planting cover crops and adding cattle into their farm operations.

North Dakota farmer Cole Johnson said to make it in agriculture today, producers must start doing things differently. When Cole

"Ecology and economics go hand in hand out here.

If we take care of the land and resources
provided to us, it will improve our bottom-line."

— Cole Johnson, North Dakota farmer

and his wife, Brianna, looked to improve their land and profits, they decided to adopt soil-health practices because they were simpler and more cost effective.

"Ecology and economics go hand in hand out here," Cole says. "If we take care of the land and resources provided to us, it will improve our bottom-line. But if land is not maintained appropriately, it will deplete and not give us anything in return. It's a give-and-take relationship, and I think cover crops, livestock integration and proper rotational grazing are some key steps."



Ducks Unlimited Biologist Tanner Gue (left) shows North Dakota rancher Cody Sand and his son, Baxter, how to test the health of their soils.

South Dakota farmers learn through demonstration

New grazing infrastructure and management practices are beginning to improve soil health at the Cheryl and John Dale Demonstration Farm in South Dakota's James River Valley as well. Ducks Unlimited is transitioning the South Dakota property, owned by Wetlands America Trust, into a long-term soil-health demonstration site, in partnership with the USDA Natural Resources Conservation Service (NRCS) and the local Beadle Conservation District. The site will provide an opportunity for local agricultural producers to see firsthand how soil-health practices work in an environment with both high-quality cropland and high densities of shallow wetlands.





John and Cheryl Dale

John and Cheryl Dale: Protecting their piece of the prairie

John and Cheryl Dale of Waubay, South Dakota, have been ardent DU supporters for more than four decades.

Living in Minnesota and South Dakota, they've learned firsthand the importance of DU's work on the prairies for continental waterfowl populations. Thanks to their visionary leadership and support, DU has expanded its conservation easement programs in the United States and Canada and launched new regenerative agriculture programs working with farmers and ranchers.

John and Cheryl are Diamond Legacy Sponsors and members of the Wetland Guardian Feather Society.

DU is proud to dedicate a first-of-its-kind soil-health demonstration farm in Beadle County, South Dakota, in their honor.

Protecting prairie wetlands and grasslands

Each year, Ducks Unlimited invests more than \$10 million in private contributions to protect habitat in the U.S. Prairie Pothole Region. DU and our partner, the U.S. Fish and Wildlife Service, offer willing farmers and ranchers financial incentives to place perpetual conservation easements on grasslands and wetlands. The easements permanently protect the property from being converted for other uses. Ducks Unlimited works with landowners across the country

who are interested in protecting their land's conservation values.

Offering more flexibility but lower incentives, DU helps land-owners sign up for NRCS wetland easements with a 30-year commitment. Other states offer their own access-oriented agreements, including 30-year conservation agreements with Montana Fish, Wildlife and Parks.







Ducks Unlimited is proving wildlife habitat and agriculture can coexist

In rice-growing states, habitat and agriculture benefit each other. A myriad of wildlife depend on rice fields, including more than 30 threatened or endangered species. After the Deepwater Horizon oil spill affected miles and miles of critical habitat along the Gulf Coast, DU learned inland rice fields were not only important—they were indispensable.

"Rice is one of the only agricultural crops that can provide habitat when birds are migrating south," says Jeff Durand, Louisiana rice and crawfish farmer and co-chair of the Rice Stewardship Partnership. "If we lose these rice farms, we won't have that habitat in the flyway anymore. Once the land is converted to another crop, such as sugar cane, you no longer have the water and food source for waterfowl."

The Rice Stewardship Partnership is making great strides in helping rice growers across the country steward the natural resources on their farms while producing food for the world. The program is



a public-private partnership between USA Rice, Ducks Unlimited, Anheuser-Busch, NRCS and supply chain partners. The collaboration provides growers in six rice-growing states with technical and

Mosaic

The Mosaic Company

Since 2015, DU Diamond Legacy Sponsor The Mosaic Company has supported the USA

Rice-Ducks Unlimited Rice Stewardship in the Mississippi Alluvial Valley, where rice farming meets migratory flyways.

Mosaic is committed to promoting best farming practices that improve nutrient stewardship, conserve wildlife habitat and help farmers stay productive and profitable. The company's efforts continually improve rice farming for the future.



financial support to transition to more efficient irrigation, nutrient and energy practices, while creating wildlife habitat on working rice lands.

Montna said Ducks Unlimited helped rice farmers transition away from burning fields to dispose of the straw after harvest. The rice industry was being blamed for air-quality issues in California's Central Valley.

"We were getting a lot of attention from the American Lung Association, and the state legislature was taking notice," he says. "I looked around for ways to mitigate the smoke and found some had started flooding the fields to get rid of the straw."

Ducks Unlimited bought rollers to rent to farmers who wanted to flatten the straw, which helped it decompose. This process provided more food for waterfowl with more waste grain and invertebrates that fed on the decomposing straw. The improved water quality turned the valley into a high-priority area for Ducks Unlimited.

"We started to notice a bigger use of water-fowl after that process," Montna says. "Farmers were skeptical at first but then saw the number of ducks and geese that showed up in their flooded fields. Plus, because we weren't burning, we started to have some friends in the legislature. Becoming environmentally friendly turned rice from a black-hat into a white-hat industry."

Maintaining water quality is also a growing issue in Iowa. Runoff from farmland is sending excess crop nutrients into Iowa's waterways, causing water-quality problems downstream. The city of Des Moines has had to warn residents occasionally not to drink city tap water because its water-treatment plant cannot keep up with the high levels of excess nutrients.

Conservation groups have worked to get funding for the Iowa Water and Land Leg-

acy (IWILL) amendment since it was passed overwhelmingly by voters in 2006. The amendment would receive funding from the first 3/8ths of one cent of any new sales tax, but none has been approved. The state legislature was close to passing a sales tax increase, but COVID restrictions shut down the legislature. Ducks Unlimited volunteer Tammi Kircher says the proposal would generate an estimated \$180 to \$200 million a year for natural resources and to help farmers and ranchers adopt conservation practices.

"It is our duty and obligation to leave this world a better place than we found it. Conservation and natural resources have to be on the highest priority list for my grandchildren," Kircher says. "When neighboring states have approved dedicated funding, they have the means to keep up with water quality and can help farmers put in place the right farm practices."

DU volunteers like Kircher have played an essential role in promoting legislation to fund conservation work. Ducks Unlimited could not have conserved almost 15 million acres across the continent over the last 83 years without a combination of private contributions and government funding. A direct link between our most important conservation efforts and public policy helps fund and incentivize our work on the ground.

Corporate partners like Nestlé Purina also play a major role in our ability to improve wetlands, waterfowl habitat and water quality. Nestlé Purina partnered with DU to improve wetlands and lakes across Iowa's Prairie Pothole Region. Purina, which operates three pet food manufacturing facilities in Iowa, committed \$1 million



DU's Bob Sanders (right) helps a Phillips County, Montana, rancher brand cattle. The relationships DU staff have established in Phillips County have led to the conservation of 100,000 acres in Montana in the past year alone.

to DU's Living Lakes Initiative in Iowa to help restore and protect 1,600 acres of wetlands and grasslands across the state. Restored wetlands can remove 70 percent of nitrates and 20 percent of phosphorus from an upstream watershed. Restored grasslands filter runoff, reducing nitrates by up to 90 percent and phosphorus by up to 55 percent.

There is no limit to what we can accomplish by bringing together farmers and ranchers, major sponsors and corporations, and conservation organizations and our government partners. We are all driven to use resources wisely, provide for people and wildlife, and leave this planet better for following generations.



NESTLÉ PURINA RECEIVES 2020 DU CORPORATE CONSERVATION ACHIEVEMENT AWARD

In appreciation of the broad support Nestlé Purina provides to DU, we presented them with this year's Corporate Conservation Achievement Award. This is the fourth year this award has been presented, and it remains one of the highest honors at DU.

The Ducks Unlimited Corporate Conservation Achievement Award recognizes corporations from the United States, Canada or Mexico that have made remarkable contributions to wetland conservation and environmental stewardship in North America.

Since 2017, Nestlé Purina has been a proud supporter of the USA Rice–Ducks Unlimited Rice Stewardship Partnership. Healthy rice fields provide excellent habitat for wintering waterfowl, and rice is an important ingredient used in many pet food recipes. Working together, DU and Nestlé Purina want to ensure a sustainable

Nestlé Purina CEO Joe Sivewright (left) and DU CEO Adam Putnam hold the 2020 Ducks Unlimited Corporate Conservation Achievement Award.

approach to the rice farming industry for the benefit of waterfowl and to ensure a healthy, consistent supply of this critical grain for years to come.

"Supporting rice stewardship is consistent with Nestlé Purina's purpose and values," said Joe Sivewright, CEO, Nestlé Purina. "We exist as a company to create richer lives for pets and the people who love them, and this includes stewarding natural resources for future generations."

Nestlé Purina also made an investment in the Living Lakes Initiative and has been partnering with the DU and the farming community in Iowa to protect and restore vital shallow wetlands that not only provide excellent habitat for waterfowl but also play a large role in water-quality issues and help deliver cleaner water to associated communities downstream.

"Nestlé Purina's dedication to conservation is one of the reasons why we get our work done on the ground," said DU CEO Adam Putnam. "Our partners go the extra mile to make sure we continue our mission."

This year's recipient is no stranger to DU's corporate relations program. DU and Nestlé Purina joined efforts in 2015, and Purina Pro Plan remains the Official Performance Dog Food of DU today.

Nestlé Purina, a global leader in pet care, has been making high-quality pet food for more than 90 years. They want to offer the brands that pet owners trust, and that dogs and cats love, well into the future.



PARTNERSHIPS WITH A PURPOSE

DU's corporate partners lead the way

Industry leading companies and brands recognize Ducks Unlimited as the leader in wetlands conservation and as the preferred partner when they want to reach a qualified audience of loyal, conservation-minded consumers and to make a difference for our natural resources. Our corporate partners value the importance of supporting DU's mission.

At no time since our inception in 1937 has it been more pivotal for us to lean in with our corporate partners. FY20 provided a challenging landscape for DU and our partners. Consumer behavior changed, the retail landscape was different, and people changed how they consume information on a daily basis. Working side by side with our corporate partners, we met these challenges head-on and turned them into opportunities.





Nestlé Purina's award-winning year



Nestlé Purina sponsored DU's annual buy-one-get-one summer membership drive, which ran from May 1 through June 8. During this membership drive, we acquired more than 2,000 new DU members. Along with the membership drive, Nestlé Purina also invested in and produced a series of three Facebook Live events all featuring Purina pro staff. These Facebook Live events allowed DU members and sporting dog enthusiasts to learn from experienced trainers and nutritionists and to engage with them in conversation and ask questions.

FNBO - first DU virtual sponsor

First National Bank of Omaha (FNBO), proud issuer of the DU VISA credit card, provided critical support last April and stepped up as the presenting sponsor of DU's first-ever virtual state auction program. Nearly 40 states participated in this innovative fundraising initiative, and through the support of FNBO, all merchandise used for fundraising was underwritten. This \$250,000 commitment went a long way in helping all states maximize their revenue potential and make as much money as they could for DU.



The Ducks Unlimited Visa Card products are the only cards that allow members, with every card purchase, to provide automatic financial support to the organization's wetlands and waterfowl conservation programs.



The Wetlands & Whiskey night at the C.C. Filson Company in Seattle included guest speakers, a whiskey tasting, Filson merchandise. auctions and more.

Filson helps open doors

During the crisis, Filson also provided us the unique opportunity to host fundraising events at all 14 Filson retail stores across North America where allowed by local guidelines. Filson opened their locations for our committees to host small events, observing social distancing, at no charge to DU. Not only did they offer their store locations, they also staffed the events with Filson team members.

An official partnership with Filson was announced in September, creating a limited-edition collection of cobranded products. The collaboration consists of timeless Filson apparel and accessories, all of which contain DU branding. Every purchase will help support DU's wetlands and waterfowl conservation mission.

"Ducks Unlimited and Filson are both iconic brands with rich histories, so it only seemed fitting for us to align to provide DU members and supporters a unique, cobranded line of merchandise," said DU CEO Adam Putnam. "The Filson brand is known for its quality, and we know our members appreciate the craftsmanship of each piece."

Wetlands America Trust

Our focus on keeping the DU brand strong and resilient opened the door for us to begin to look at the Wetlands America Trust brand.

One of the highlights of last year's winter Wetlands America Trust (WAT) meeting, hosted by past DU President Paul Bonderson Jr., was a discussion and agreement to conduct a branding review and analysis for WAT, the land trust arm of Ducks Unlimited. Joe Sivewright, CEO of Nestlé Purina, agreed to lead this effort and engage his company's branding team. Working with WAT President Steve Maritz, DU Chairman of the Board Rogers Hoyt Jr. and DU CEO Adam Putnam, a small team from the WAT and DU boards and DU staff are diligently working on the WAT branding effort. The goal for this project is to strengthen the WAT brand and position it and the organization for continued success for years and generations to come.





Phillips 66 contributed \$150,000 to DU for the Sargent Marsh Breakwater Project in Texas.

Onward and upward

Other corporations also stepped up during the pandemic, including our foundation partners. We all share the planet's resources, so DU and our energy sector partners have a shared vision to conserve and protect our land and water resources. DU salutes our collaboration with our many energy partners who understand they are critical to making a difference in conservation.

"Phillips 66 has been a strong partner in conservation for many years, and they have recently elevated their contributions to help us do more for wetlands, waterfowl and people in several states," said Matt Bunn, DU director of development. "In just the last five years, Phillips 66 has contributed over \$2 million to support important wetland restoration projects in Texas, Louisiana, Illinois, Kansas and Colorado."



The Ducks Unlimited logo soared to new heights on Nov. 24, 2019, finishing in Victory Lane on the No. 4 car at Texas Motor Speedway with Kevin Harvick behind the wheel.

ConocoPhillips's commitment to conservation across North America also exemplifies the many ways corporations can work with DU and other partners to achieve common goals. For example, ConocoPhillips's Canada business unit is a partner with DU and the city of Calgary on habitat preservation efforts. Together, they have supported Bullshead Conservation Area, which encompasses

more than 2,000 acres of wetland-rich prairie as well as recreational sites and education programs.

Amid the crisis, this year marks a 20-year, multi-million-dollar partnership with our Proud Partner, Anheuser Busch. They understand the importance of DU's mission to wildlife, people and the communities in which they live, as well as the critical need, now more than ever, to get behind the mission with commitments, resources and quality products. Prior to COVID-19, DU was honored to have the duck head featured on Kevin Harvick's No. 4 Busch Ford Mustang NASCAR, which resulted in a trip to Victory Lane for the No. 4 team!

"We were thrilled to watch Kevin Harvick's Busch Beer/Ducks Unlimited No. 4 Ford Mustang take the checkered flag at the AAA Texas 500.

A big win for the team that also secured Harvick's spot in the 2019 NASCAR Cup Series Championship 4!" said Daniel Blake, senior director, U.S. Value Brands. "As the beer brewed for the great outdoors, we're proud to partner with Ducks Unlimited in their support of wetland conservation to drive meaningful progress in our shared objective of a better world."

Sustainable food and clean water

The COVID-19 crisis highlights the need for more sustainable food production, more resilient infrastructure and increased availability of outdoor recreation spaces. Corporations are looking long-term and have maintained environmental, social and governance commitments including increased water use efficiency, reduced carbon footprints and maintaining reliable supply chains. DU has seen strong and growing support for the conservation work with farmers and ranchers because these programs help diversify agricultural operations while also incentivizing environmental outcomes such as reduced downstream flooding, cleaner water and healthier soils.

The current pandemic has amplified concerns about our nation's water resources, especially those related to flooding, drought and



Coca-Cola is water balanced and working to improve safe, clean drinking water in communities where it is needed most.

drinking water. Investments like those from Microsoft in the Iowa Conservation Reserve Enhancement Program will help address these water-resource concerns by using wetland and grassland restoration to absorb excess floodwater and remove fertilizers in runoff. This program improves drinking water quality and community resilience and is a great example of corporate stewardship and responsibility. Our conservation partners have also increased their recognition of the need to build resilient landscapes to buffer climate change. The Joseph and Vera Long Foundation is contributing \$2.3 million to DU's Hill Slough wetland restoration in California that not only improves the resilience of public lands to flooding and sea level rise but will sequester tens of thousands of tons of carbon dioxide from the atmosphere.

The Coca-Cola Foundation

The Coca-Cola Foundation, the Coca-Cola Company and Ducks Unlimited have joined forces to conserve wetland habitat and protect water resources.

The partnership has helped restore more than 1,200 acres of vital wetlands and replenished more than 1 billion liters of water across the continent.



The Coca-Cola Company and the Coca-Cola Foundation have provided more than \$1 million for Ducks Unlimited's conservation work. DU ensures that Coca-Cola's investment is targeted to acres that are important to the company, but also deliver a broader ecological impact, providing clean water, flood protection, carbon storage and habitat for waterfowl and wildlife.



One sustainability partner, Coca-Cola, is striving to return every drop of water used back to the environment. With the help of organizations like DU Canada, it mitigates the billions of liters of water they use in their products.

"We do watershed restoration, and in some undeserved communities we do clean water access and sanitation projects," said Jon Radtke, sustainability director, Coca-Cola North America. "It's about restoring the natural hydrology of a location." Since 2015, Coca-Cola has been working with DU Canada on several projects focused on sustainability and conservation.

Conservation in a crisis continues

Our work continues across the United States, Canada and Mexico. In April, Bass Pro Shops and Cabela's Outdoor Fund approved a grant of \$375,000 to DU. This grant will support work in the Prairie Pothole Region and will focus on breeding habitat in North Dakota and Canada. These funds will also restore 500 acres of critical wintering and migration habitat across Illinois and Missouri. Additionally, this grant will support the first phase of renovation at Schell Lake, a historic public wetland area in Missouri.

COVID-19 sent our country into crisis, but that did not mean it was time for panic. Two things never changed: The spring migration of waterfowl moving north was right on schedule, and with the help of countless volunteers, staff and corporate partners, we continued to put conservation projects on the ground.



Bass Pro Shops at the Memphis Pyramid is a national destination. The expansive 535,000-square-foot structure offers something for everyone.

DU CORPORATE SPONSORS AND LICENSEES

The Ducks Unlimited brand is a sought-after, leading outdoor consumer brand that provides a powerful partnership platform that is very attractive to companies looking to reach and connect with consumers. DU works with over 55 companies on powerful marketing programs and branded merchandising initiatives, allowing enthusiasts to wear the DU logo with pride and support companies that support DU.

DU's Corporate Partner Program has generated more than \$100 million in unrestricted funds for conservation. Those dollars are used where waterfowl, wetlands and other wildlife need it most. Our corporate partners support DU through sponsorship fees and royalties but also support DU by investing in advertising, sponsoring events and donating products for fundraising.

Our Corporate Partners

Academy Sports + Outdoors	Federal Ammunition	Plano Synergy

AES Outdoors	FedEx	Pyramex
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American Luxury Coach	First National Bank of Omaha	Smathers and Branson
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Anheuser–Busch	Higdon Outdoors	Signature Products Group
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Artisans Apparel Identity Check Printers SportDOG Brand

Axalta Coating Systems Itasca Footwear Starfish Vision

Ball Watch Company Luxco United Country

Bass Pro Shops Mack's Prairie Wings Visa

Cabela's The McGee Group W.R. Case and Sons Cutlery

Carolina Hosiery Mills Mossy Oak Brand Camo War Eagle Boats

The Check Gallery Mud River Dog Products Winchester Ammunition

Desperate Enterprises Nestlé Purina Yamaha

Drake Waterfowl Systems Nationwide Insurance YETI

Ducks Unlimited Store Outdoor Cap





DU CORPORATE PARTNER PROFILES |





Federal Ammunition a Proud Partner of Ducks Unlimited

Federal Ammunition joined the DU Corporate Partner program in October 2019. As a Proud Partner of Ducks Unlimited, their sponsorship focuses on the promotion of their new Black Cloud TSS waterfowl ammunition.

Along with their sponsorship commitment, Federal is also a Gold Sponsor of the inaugural DU Expo (DUX), a hands-on outdoor event scheduled in 2021 at Texas Motor Speedway, one of the largest venues in Texas.

Before the end of their first program year, Federal provided 700 cases of target loads for DU's Continental Shoot Program, a much-needed product donation that substantially reduced operational costs for the two sporting clay events.

"At Federal Ammunition, we have a deep commitment to do more," said Federal Ammunition President Jason Vanderbrink. "It is our responsibility to help create long-lasting environmental improvements for future generations."



Mossy Oak continues leading by example

Ducks Unlimited and Mossy Oak renewed their multi-year conservation partnership in FY20 by signing an additional five-year term through 2025. The renewal includes Proud Partner Sponsor fees, DU advertising and other media investments to promote Mossy Oak camouflage brand as the official camo of Ducks Unlimited.



"The Mossy Oak partnership has strengthened our ability to deliver vital wetland habitat," said DU Chief Fundraising Officer Amy Batson. "Their commitment to DU and conservation in general is truly appreciated. We are excited to see what the future holds with the new Shadow Grass Habitat pattern."



Mossy Oak's DU Shadow Grass Habitat pattern.

During the 2020 SHOT Show, Mossy Oak launched its newest waterfowl patterns, Shadow Grass Habitat and Elements Terra Bayou. Ducks Unlimited now has three camo patterns that contain the iconic DU logo: Mossy Oak Original Bottomland, Shadow Grass Blades and new Shadow Grass Habitat.

"Giving back to our nation's wildlife is a priority for Mossy Oak as the Official Camouflage of Conservation," said Mossy Oak Senior Vice President and Chief Sales Officer Chris Paradise. "This partnership allows our patterns to not only be the best at concealment, but also gives those who support them an opportunity to proudly serve with us in a bigger mission."

DUCKS UNLIMITED YOUTH AND EDUCATION PROGRAMS CREATE CONSERVATIONISTS

R3: Recruiting, retaining, reactivating

Ducks Unlimited knows how to keep young people involved in the outdoors and conservation lifestyles. The secret? Start them out early, teach them the benefits of conservation and let them recruit, retain and reactivate their peers.



Our system works. It's not just taking a young person hunting once or twice and hoping the love of the sport takes hold. It's not just talking to youth about conservation and believing they will take up the mantle and spend their time and energy conserving wetlands and wildlife resources. It's not just throwing a youth event and expecting the attendees to hear and understand our message and want to be involved.

What we do is different. Ducks Unlimited starts youth on the conservation path with their own membership level, something they can be a part of and participate in. We introduce our mission to elementary school students as Greenwings and give them their own membership card and magazine. We answer their questions and pique their interest. As they age, DU Varsity chapters at high schools around the country fan that conservation flame as they meet others with similar backgrounds and aspirations.

The students enter college, meeting new friends and making new contacts at their local Ducks Unlimited University chapters. They graduate with degrees and spread out around North America, finding DU chapters in their new home cities and towns.

Over time, those young men and women with an interest in conserving waterfowl and wetlands become adults with a genuine passion for the DU mission. And they have made many friends along the way through shared experiences. It's those peers who kept them going all the way to leadership roles as DU volunteers, winning awards and becoming vital parts of our conservation mission. It's with those people that they share sunrises in the blind with, have dinners with and watch their children start the DU journey with. The people have become friends through a common bond and relationships that last a lifetime.



DU and R3

The R3 movement in this country is directed at recruiting, retaining and reactivating people into the world of hunting, shooting sports and other outdoor activities. Ideally, these people will also fund and support wildlife conservation. A National Hunting and Shooting Sports Action Plan is in motion by the Council to Advance Hunting and the Shooting Sports and the Wildlife Management Institute to kick-start R3.

At DU, however, our R3 plan has been in motion for decades. Ducks Unlimited Chief Operating Officer Nick Wiley recognizes our R3 successes, knows where they came

from and is excited about the future.

"Our high school and college programs are a sustainable network, particularly in peer-to-peer mentoring," Wiley said. "This is the holy grail of R3, and we have it figured out. Traditional adult mentor-to-child structure helps, but DU's approach goes much deeper. Rather than taking someone on one or two hunts, our system is a network that supports young people on their

road to a lifetime of conservation service and hunting experiences."

But the R3 movement faces challenges; the first is how to find new people to join, otherwise known as recruitment. Once we have strong volunteers in place, how do they entice others to help and believe in the mission? An important way that DU introduces young people to the organization is the family-friendly nature of our event system. Volunteers and members involve their families in banquet organization and attendance and in event planning and execution. Those kids grow up with Ducks Unlimited.

"Our high school and college programs are a sustainable network, particularly in peer-to-peer mentoring.

This is the holy grail of R3, and we have it figured out."

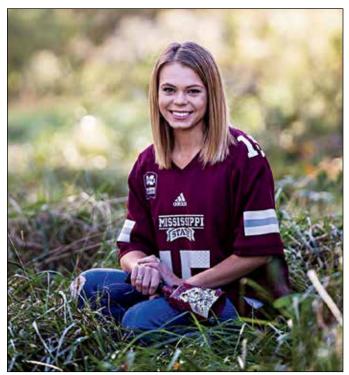
— Nick Wiley, Ducks Unlimited Chief Operating Officer

Success stories

The 2020 DU National Scholarship winner is Betsy Newbill of Dyersburg, Tennessee. Her success is a prime example of how family DU involvement leads to youth participation and leadership. Newbill started her DU journey at a very young age.

"I began attending DU events when I was around six," Newbill said. "My grandfather cofounded three DU chapters in Dyersburg and the surrounding area. You can say Ducks Unlimited has been in my blood for quite a while."

Newbill exceled in her DU Varsity chapter, rising to chapter president by her senior year. She is attending Mississippi State University, pursuing a degree in business while joining the Ducks University chapter there and continuing her volunteer path. University programs around the nation provide great conservation volunteer opportunities often leading to community chapter involvement after graduation.



2020 Ducks Unlimited National Scholarship winner Betsy Newbill.



Two shining stars of the university program are Jordan Keller (Texas A&M) and Sam Wigand (Colorado State). Each led their respective university chapters to great membership and fundraising heights and then took their talents to Houston and Denver, chairing those chapters soon after college. These are the two largest chapters in the country, raising millions for the DU mission.

Following graduation Keller moved to Houston for work, and she found the DU chapter there, accepting her with open arms and retaining her commitment to wetlands conservation. Being involved in the future of conservation and hunting traditions means a lot to her.

"It's always been important to me to know that everyone after us gets to enjoy

the sport of duck hunting and the outdoors," Keller said. "Being able to say I had a hand in that is really important to me."

Wigand followed a similar path, his new career leading him to Denver and a top chapter open to young leadership. He knows what his chapter does on a local level helps to reach a much bigger goal.



Texas A&M alumna Jordan Keller

"The magnitude of what we are doing really can't be understood when you sit at home and only see it locally," Wigand said. "DU is such a great cause and being able to interact with people from all over the country who are equally as passionate keeps you motivated and keeps you going."

Varsity, University and Third Term

Each year, Ducks Unlimited gathers university program leaders for a summit called Third Term. In 2019, more than 200 participants from 55 collegiate chapters traveled to Memphis and DU national headquarters to meet new people, learn how to become

THIS TEN A

strong leaders and further their conservation experience. This year, a global pandemic knocked Third Term down but not out. The virtual summit was held via Zoom and strong participation further demonstrated the lasting commitment of DU university leaders.

More than 100 university volunteers from 40 chapters tuned in to the virtual event.

Longtime DU Youth and Education leader Dr. Ronal Roberson supports DU's youth programs and believes the secret to their success lies in the unselfish nature of established chapters and their ability to accept and welcome young new leaders.

"One of the best things we have done with varsity and university programs is allowing these young people to be the leaders," Roberson said. "That's why these programs have caught fire. They are proving themselves every year and their momentum drives the future of Ducks Unlimited."

Of course, DU varsity and university chapters have fundraising at their core. In 2019, roughly 120 university chapters raised over \$2 million for DU's conservation mission. High school chapters raised over \$500,000. The successful events held around the country on campuses and event centers attract tremendous support for Ducks Unlimited and wetlands and waterfowl conservation.

Youth programs have proven track records with membership recruitment and retention. How do they reactivate those who have let their conservation commitment lapse? They use their youth and energy to fan the spark of a fire that has turned into a strong flame again. It's even easier with those who came up in the DU Varsity and University programs to renew their volunteer commitment after stepping away.

A prime example of that conservation spirit renewal is Chelsi Thornton, a former standout member of the Texas A&M Aggieland Chapter. She started her DU university volunteer career at Kilgore College and quickly found a DU home at A&M after transferring. Thornton was social and public relations chair for Aggieland as well as chapter president during her final two years in school.

As often happens, life changed priorities for Thornton who continued her education in nursing school, got married and had a son. While she may have not been active with DU, her heart still longed for the relationships and mission she found before.

"My family is heavily involved in DU, and I'm a legacy Greenwing," Thornton said. "So joining a university chapter when I went to college just came naturally. But life got a little crazy after I graduated from A&M, and I just didn't have the time to devote to DU."

Thornton couldn't stay away for long, however. The love of the DU mission and the great things that DU does in wetlands and waterfowl conservation led to her membership and leadership reactivation. Now she has committed to helping varsity and university programs across Texas as the new Youth and Education chairman for that state.

"I have always admired the Youth and Education chairman position and jumped at the chance to hold it," Thornton said. "To have the opportunity to instill the passion I have for Ducks Unlimited into a new generation of youth is a dream come true."



Meet Tom Johnson Cleveland, Texas

Tom Johnson, Diamond Benefactor Sponsor, from Cleveland, Texas, has been a Ducks Unlimited volunteer and donor for 23 years.

He is an avid outdoorsman, and his passion for DU began when he and a friend attended a DU banquet. After realizing there wasn't a chapter close to his hometown, he founded the Big Thicket DU Chapter, where he is the area and district chair.

Tom has held several pioneering leadership roles in DU, including serving on the national membership and gun committees. He also served as the Texas Youth and Education chairman and currently serves on the national Youth and Education Committee. His leadership has been instrumental in building a strong relationship with Future Farmers of America and the new DU Conservation Certification program.



Tom Johnson



DU Ecology Conservation and Management Certification

An exciting development for youth around the country, the Ducks Unlimited Ecology Conservation and Management Certification is now available on the iCEV industry certification online testing platform. This certification is designed to prepare individuals for a career in natural resources management and help the next generation understand ecology issues and gain experience in wildlife and habitat conservation.

The Ecology Conservation and Management Certification exam consists of 100 questions and assesses knowledge and skills from industry standards, including ecological principles, species identification, wildlife and habitat conservation management.

"The Ecology Conservation and Management Certification provides a strong foundation in basic ecology and natural resource management," said DU Chief Scientist Dr. Tom Moorman. "It gives students who are working toward a college degree and a career in natural resources management a detailed exploration of the science that is the foundation of this profession. For students who choose a career in agriculture, forestry or other natural resources, this certification helps them be better stewards of land."

Clearly, the R3 movement is growing across the United States, thanks to work from many organizations with a vested interest in the continuation of hunting and shooting sports. To maintain the rich traditions of hunting and conservation, this movement needs

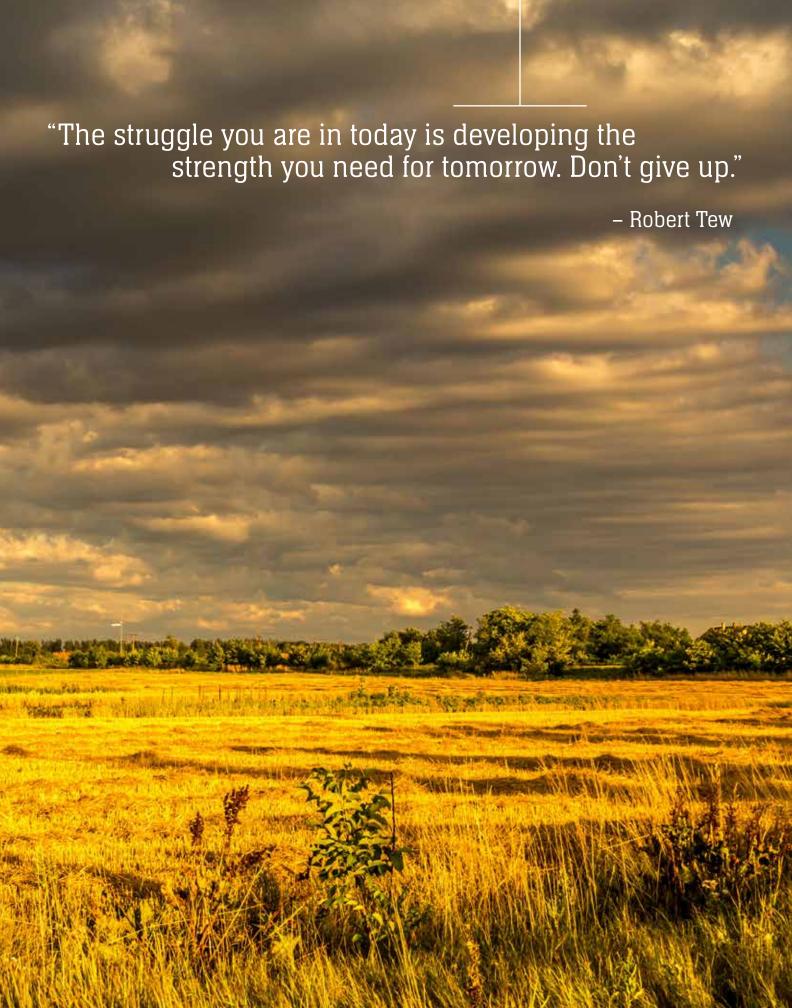
all organizations to be successful. We know our formula at Ducks Unlimited is working. There is no doubt about DU's success in engaging youth of all ages with peer-to-peer mentoring groups that establish, nurture and sustain the DU conservation lifestyle. Young people find a place where they can belong, where they can make a real difference and where they can thrive with individuals like themselves and achieve a common goal.

"We all come to Ducks Unlimited a different way," Keller said. "But we all stick around for the same reason."

Ecology Conservation & Management



Ducks Unlimited's 2019 Third Term leadership conference brought more than 200 young DU volunteers from 55 chapters across the country to DU National Headquarters in Memphis.



HONORING DUCKS UNLIMITED MAJOR SPONSORS, VOLUNTEERS AND CHAPTERS

Ducks Unlimited's Major Sponsors and volunteers choose to make a significant impact on wetlands conservation by supporting the mission of Ducks Unlimited. These philanthropists and volunteers are leading the charge to secure our continent's waterfowl habitats to make our vision of skies filled with ducks a reality.

The donors listed on the following pages represent those who made a gift in FY20 (July 1, 2019 to June 30, 2020) or have given at least \$1 million to Ducks Unlimited in their lifetime.

Thanks to the leadership of more than 57,000 volunteers, the states and chapters listed represent those that performed at the highest level in 2019.

Please contact **Jenna Sanchez** at **901-758-3871** or **jsanchez@ducks.org** for information about being included in next year's annual report.



THANK YOU FOR ALWAYS BEING THERE FOR THE DUCKS

For generations to come, conservationists, outdoors enthusiasts and the waterfowl and wildlife that depend on wetlands will be forever indebted to all the Ducks Unlimited Volunteers, Major Donors and Feather Society members listed on the following pages. Thank you for your continuous, unflagging support.

In the last half of FY20, few of us could have envisioned the series of calamities that would impact our lives and our country. But as Ducks Unlimited supporters have done since 1937, we continued our ongoing mission: waterfowl sufficient to fill the skies today, tomorrow and forever.

It is our distinct pleasure to recognize those who have gone far above and beyond to help us meet our organizational goals with impressive performances in philanthropy and restored, enhanced and protected wetland acres.

We have overcome tough times before. For more than eight decades of Ducks Unlimited's existence, there have been many challenges that could have derailed our work. They did not! Ducks Unlimited was born during epic drought, economic disaster and a looming global conflict, arguably an even more catastrophic time.

Your organization doesn't take our present circumstances lightly. However, we do know that this too will pass. We believe in our mission and we look forward with absolute certainty that things will be even better for not only our organization but also for people like you who support conservation.

It is an honor to represent you as the Senior Advisory Vice-Presidents for Development, Events and Volunteer Management and Membership. We will continue to work beside you to promote support for Ducks Unlimited, support that creates a legacy of wetlands conservation for all of us.

We are immensely grateful for your commitment. Because of you, the work we are dedicated to doing continues.



Kathleen Christian

Kathleen Christian *Advisory Senior Vice President of Membership*



Ge Mazon

Joe MazonAdvisory Senior Vice President of Development



Jim Talbert

Advisory Senior Vice President of Events and Volunteer Management

2020 STATE, CHAPTER AND EVENT AWARDS

ELITE CHAPTER AWARDS

For chapters that exceed \$65,000 in funds raised in a calendar year through the following revenue streams:

- Event income from all events (minimum \$10,000 in event income to qualify)
- · Chapter silent bid auction income
- Non-event major gift payments originating from the chapter's assigned zip codes
- Mail marketing membership and fundraising payments originating from the chapter's assigned zip codes

\$1,000,000 + CHAIRMAN'S ELITE CHAPTERS

Atlanta, GA Lake Forest Area, IL

West Suburban, IL Shreveport, LA

Omaha Area, NE Houston, TX

Moses Lake, WA

\$250,000 - \$999,999 + CHAIRMAN'S HONOR ROLL CHAPTERS

Benton County, AR Blackhawk, CA Denver, CO Sarasota, FL Tampa Bay 100, FL Freeport, IL

Baton Rouge, LA Lafayette Area, LA New Orleans, LA St. Louis Sponsors, MO New York City, NY East of The Cooper, SC

Georgetown, SC Nashville, TN Austin, TX Galveston, TX Midland, TX San Antonio, TX

Richmond, VA Seattle, WA Kenosha, WI Lake Poygan, WI Milwaukee, WI

\$100,000 - \$249,999 + PRESIDENT'S ELITE CHAPTERS

Anchorage Spring Bar B Q, AK Birmingham-Downtown, AL Huntsville, AL Tucson, AZ

West Valley-Peoria, AZ Beach Cities, CA Dixon, CA Folsom, CA Half Moon Bay, CA Placerville, CA Stockton, CA Colorado Springs, CO

Golden, CO Longmont, CO Weld County, CO Southern Fairfield, CT Appoquinimink, DE Brandywine, DE Kent County, DE Citrus County, FL Fernandina Beach, FL Golden Triangle, FL Orlando, FL Augusta, GA

Gainesville, GA Gwinnett County, GA Lake Oconee, GA Mid-Iowa, IA Canyon County, ID Chicago Downtown, IL Logan County, IL McHenry Fox Flyway, IL Silver Creek, IL St. Joseph Valley, IN Salina Area, KS South Johnson County, KS Lake Cumberland, KY DU Of Terrebonne, LA East Ascension Parish, LA Lake Charles, LA Slidell Area, LA

Tiger, LA Upper Lafourche, LA Calvert County, MD

Capitol Hill Chapter, MD Dorchester County, MD

Pine Tree State, ME

St. Tammany West, LA

Greater Kalamazoo County, MI Greater Grand Rapids, MI

Monroe Chapter, MI North Oakland, MI Frozen North, MN Garrison, MN

Lake Minnetonka, MN Marsh Lake, MN Paul Bunyan, MN Sherburn, MN

South Metro Flyway, MN Madison County, MS

Billings, MT

Gallatin-Madison, MT

Charlotte, NC Gastonia, NC



Harnett County, NC Raleigh, NC State College Chapter, NC Winston Salem, NC Bismarck, ND Burt-Washington County, NE

Seward, NE Elko, NV Reno Ducks Unlimited, NV Eastern Suffolk, NY Genesee County, NY Tulsa Committee, OK Lancaster County, PA

Columbia, SC North Edisto, SC Day County, SD Memphis, TN Wolf River, TN Aggieland, TX Bellaire, TX Big Thicket, TX
Corpus Christi, TX
Corsicana, TX
Dallas, TX
Ellis County, TX
Georgetown, TX
Lake Lewisville, TX
McKinney, TX
Navasota, TX
Rockport-Fulton, TX

Texoma, TX
Tomball, TX
Victoria, TX
Weatherford, TX
Woodlands, TX
Fredericksburg, VA
Western Henrico, VA
Vancouver, WA
Waukesha County, WI

\$65,000 - \$99,999 + PRESIDENT'S ROLL OF HONOR CHAPTERS

Jacksonville, AR Mississippi County, AR Anchorage Fall, AK Bethel. AK

Over The Mountain, AL Antelope Valley, CA Contra Costa County, CA

De Anza, CA Fresno, CA Granite Bay, CA Riverside, CA

Sacramento Valley Crab Feed, CA

San Joaquin Valley, CA
Tri Valley Chapter, CA
West Sacramento, CA
Crystal River, CO
Douglas County, CO
Evergreen, CO
Fort Collins, CO
Highlands Ranch, CO
Laplata County, CO

Pueblo, CO

Central Delaware, DE
Delaware Hunters, DE
Nanticoke, DE
Clearwater, FL
Jacksonville, FL
Naples, FL
Palm Beaches, FL
Panama City, FL
Pasco County, FL
Tallahassee, FL

Columbus, GA

Okefenokee, GA
Pike County, GA
Rome, GA
Thomasville, GA
Lake Country, IA
North Shore Chicago, IL

Peoria, IL
Quincy, IL
Sauk Valley, IL
Crown Point, IN
Fort Wayne, IN
West Central No.8, KS
McCracken, KY
Abbeville, LA
Lincoln Parish, LA

McNeese State University, LA New Iberia, LA Pecan Island, LA

Plaquemines Parish, LA Atlantic Frontier, MA Annapolis, MD

Anne Arundel County North, MD

Kent County, MD National Capital, MD St. Mary's County, MD Western Washtenaw, MI West Oakland, MI

Bemidji, MN Capitol Chapter, MN Fergus Falls Area, MN Freeborn County, MN Meeker County, MN

Morrison County, MN

Roseville, MN

Sizzlin' Southeast Minnesota, MN Southwest Minnesota

Cooters, MN

Southwest Minnesota, MN St. Croix Valley, MN

Christian County, MO

Great Rivers Confluence, MO Olive Branch, MS

Bitterroot Valley, MT Missouri Milk River, MT

Clinton Sampson County, NC

Johnston County, NC Wilmington, NC

Elkhorn, NE University of Nebraska, NE

Carson Valley, NV Sparks, NV Winnemucca, NV BC Chapter, NY Finger Lakes, NY

Owasco Lake Chapter, NY South Towns, NY

Watkins Glen, NY
Fallen Timbers, OH
Geauga County, OH
Shelby County, OH
Cleveland County, OK

South Central Oklahoma, OK Bend, OR

Portland, OR
Forbes Trail, PA
Lehigh Valley, PA

Beaufort, SC Chester, SC

Lexington, SC

Saluda County, SC

Lake Poinsett, SD Sioux Falls Sponsors, SD

Watertown, SD

Chattanooga-Hamilton

County, TN Collierville, TN Knoxville, TN

Memphis University School, TN

Brazos Valley, TX
Celina, TX
Centex, TX
Denton, TX

Dripping Springs, TX Fort Worth, TX Hopkins County, TX Hunt County, TX Katy-Brookshire, TX

Lagrange, TX
Mexia, TX
New Braunfels, TX
Pearland, TX
San Marcos, TX
Seguin, TX
Tyler, TX

Kerrville, TX

West Houston, TX Whitehouse, TX Salt Lake, UT Alexandria, VA



Goochland, VA Norfolk, VA Potomac Valley, VA Ballard, WA Federal Way, WA

Kitsap County, WA Lewis River Valley, WA Olympia, WA Quincy, WA Snoqualmie Valley, WA

Spokane Valley, WA Tri-Cities, WA Sheboygan Area, WI University of Wisconsin-Stevens Point, WI Winnebago Flyway, WI Winnegamie Wetlands, WI Casper, WY Jackson Hole, WY

2019 CHAPTER EXCELLENCE AWARDS

These awards recognize chapters that meet the following growth criteria in calendar year: base qualifier– primary chapter event must be 10/30 compliant

- All Income (to include net event revenue, non-event major donor income from assigned zip codes, SBA proceeds and direct mail proceeds from assigned zip codes)
- Event Income for all chapter events
- All members (event members and direct mail members from assigned zip codes)
- · Event attendees for all chapter events
- Volunteers

Growth in all five criteria over a calendar year constitutes a Gold chapter ranking, four is Silver and three is Bronze.

Gold

Cold Bay, AK Kenai River, AK State Committee, AK 280 Scotch & Cigar, AL Geneva County, AL Marion, AL Ozark, AL Cache River, AR Conway County, AR Howard/Pike County, AR Sierra Vista, AZ Tucson, AZ West Valley\Peoria, AZ Oakdale, CA Brighton, CO Delta, CO Evergreen, CO Eastern Connecticut, CT Yale University, CT Fernandina Beach, FL Lake Wales, FL Orlando, FL South Walton, FL ABAC Tifton UGA, GA Banks-Jackson County, GA Columbus, GA Hawkinsville, GA Lake Oconee, GA

Lake Seminole, GA Pickens County, GA Pike County, GA Troup County, GA Allamakee, IA Boone Area, IA Chain-Of-Lakes, IA Chariton Area, IA Dyersville, IA Echo Valley, IA Greene County, IA Lake Country, IA Little Sioux, IA Mitchell County, IA Srv Ducks Unlimited, IA Lewis-Clark, ID Meridian, ID Silver Valley, ID Effingham, IL Herrin, IL Johnson County, IL Macon County, IL North Adams, IL Adams County, IN Crown Point, IN Evansville, IN Mud Lake, IN Tell City, IN

White River, IN Whitley County, IN Big Lake Area, KS Central Kansas, KS Garnett, KS Hutchinson, KS Jayhawk, KS John Redmond, KS Leavenworth Area, KS Parsons, KS Seward County, KS South Johnson County, KS Valley Center DU, KS Hickman, KY Livingston Parish, LA Slidell Area, LA St Charles, LA Washington Parish, LA Cochituate, MA Annapolis, MD Talbot County, MD Blue Water, MI Houghton Lake, MI Msu Ducks Unlimited, MI Muskegon County, MI North Kent, MI Northern Michigan University, MI

Apple Valley Area, MN Cottage Grove, MN Delano, MN Foley Area, MN Gustavus Adolphus, MN Le Sueur County, MN Lost Marsh, MN McLeod Ducks Unlimited, MN Meeker County, MN Ottertail, MN Quacker Backers, MN Rum River, MN Sioux Trails, MN Squaw Lake Area, MN SW MN State University, MN Whistling Wings, MN Winona County, MN Barry/Lawrence County, MO Greater Springfield Chapter, MO Lake Stockton, MO Mid-East Missouri, MO Missouri State University DU, MO O'Fallon-St Paul, MO Perryville, MO Smithville, MO Warrenton, MO

Bolivar County, MS

Bulldogs, MS Copiah County, MS Covington County, MS Hernando, MS

Jackson Prep High School, MS Leflore County, MS Madison-Ridgeland, MS Anaconda Du, MT Big Horn County, MT Carbon County, MT Great Falls, MT Helena, MT Ravalli, MT

Bladen County, NC Brunswick County, NC

Camel, NC

Carteret County, NC Cleveland County, NC

Concord, NC

Cumberland County, NC Davie County, NC Duplin County, NC Durham, NC Goldsboro, NC Greensboro, NC New Bern, NC Person County, NC

Richmond County, NC Rowan County, NC UNCW/Wilmington, NC Vanceboro, NC

Bismarck, ND Mandan, ND

Raleigh, NC

Pierce County, ND Beatrice Area, NE Beaver Valley, NE Elkhorn, NE

Lower Platte River, NE Saline County, NE Sandhills, NE Schuyler, NE

University of Nebraska

Kearney, NE

Rockingham County, NH Las Cruces, NM Dayton Valley

Ducks Unlimited, NV

Fallon, NV Winnemucca, NV Long Falls, NY Northern New York, NY

Seneca Falls, NY South Shore, NY Ashtabula, OH Black Swamp, OH Henry County, OH Broken Arrow, OK Bryan County, OK Canadian County, OK Custer County, OK Grand Lake, OK

McCurtain County, OK Miami, OK OSU, OK Poteau, OK Stillwater, OK Wagoner, OK

Auburn, CA

Cottage Grove, OR Enterprise, OR Eugene, OR Klamath Falls, OR The Dalles, OR Tualatin, OR Bucks County, PA

Toby Creek, PA Chapin Ducks Unlimited, SC

Saucony Creek-Kutztown Du, PA

Clemson University, SC Greenville, SC Kershaw, SC Lakelands, SC Ridge Flyway, SC

Ridgeland, SC Day County, SD Lyman County (Presho), SD

Montgomery Bell Academy, TN Smoky Mountain, TN Tennessee Valley, TN

Watts Bar, TN Bonham, TX Brownwood, TX Granbury, TX Gregg County, TX Houston County, TX Hunt County, TX Kerrville, TX New Braunfels, TX Uvalde, TX

Flaming Gorge, UT Heber Valley, UT Fredericksburg, VA

Goochland High School, VA Jefferson's Country, VA

Louisa, VA Norfolk, VA Richmond, VA Suffolk, VA

University Of Virginia, VA

Ballard, WA Ephrata, WA Sunnyside, WA Tri-Cities, WA Wenatchee, WA Black Hawk, WI Darboy, WI Eau Claire, WI Hudson, WI Medford, WI Northern Lakes, WI Northern Lakes

Ducks Unlimited, WI

Stoddard, WI University of WI Stevens Point, WI Upper Saint Croix, WI UW-Whitewater Chapter, WI Whitewater Area, WI

Eastern Panhandle, WV Elkins, WV

Bridger Valley, WY Fremont County, WY Gillette, WY Glenrock, WY

Silver

Bethel, AK Fairbanks, AK Homer, AK Kodiak, AK Mat-Su, AK Seward, AK Dothan, AL

Montgomery Capitol City, AL Augusta - Black Swamp, AR Craighead County, AR Cypress Bayou, AR Greenwood, AR

Hurricane Lake, AR

Beach Cities, CA Blythe-Palo Verde, CA Cal Poly University, CA Del Cur, CA Half Moon Bay, CA Intermountain, CA Madera, CA Milpitas, CA Sacramento Valley Crab Feed, CA Santa Barbara, CA

Grand Valley, CO Longmont, CO Pueblo, CO Royal Gorge, CO Summit, CO Sussex Tech High School, DE

Bradenton, FL Citrus County, FL Ft Lauderdale, FL Highlands County, FL

Ocala, FL Palm Beaches, FL Pasco County, FL

St Augustine, FL Tri-County Chapter, FL Augusta, GA

Chattahoochee River, GA

Dalton, GA GA College & State University, GA GA Tech, GA Hartwell, GA

Jackson-Butts County, GA Jefferson County, GA Kennesaw, GA Lake Blackshear, GA

Fort Collins, CO

Madison County, GA Newton/Covington, GA Okefenokee, GA Paulding County, GA Rockdale County, GA Smyrna, GA St. Simons, GA Vidalia Four Rivers, GA

Waynesboro, GA Big Creek DU, IA Black Hawk, IA

Chichaqua Ducks Unlimited, IA

Cyclone, IA

Dallas County DU, IA

Davenport, IA

Greencastle Gunners DU, IA

Grundy, IA
ISU, IA
Maple River, IA
Mid-Iowa, IA
North East Iowa, IA
Northwest Iowa Du, IA
Shelby County, IA

Sioux Rivers, IA Volga River, IA 1000 Springs, ID Canyon County, ID

Jerome, ID McCall, ID Mini-Cassia, ID Bartonville, IL Chester, IL

Clinton Lake, IL Logan County, IL Menard County, IL Monroe County, IL

Peoria, IL S.I.U., IL Taylorville, IL Crawfordsville, IN Hendricks County, IN Two Rivers, IN

Bluestem, KS Cloud County, KS Miami County, KS Salina Area, KS Smoky Hill, KS Waconda, KS Winfield, KS

Christian County, KY Livingston County, KY Wetherby, KY Wilderness Area, KY Woodford County, KY

Carencro, LA Jackson Parish, LA New Orleans, LA Rapides Parish, LA

SE Louisiana University, LA

St Bernard, LA St Francisville, LA St. Tammany West, LA West Assumption, LA Atlantic Frontier, MA Baltimore, MD

Dorchester County, MD Frederick County, MD Herring Bay, MD Pocomoke River, MD R. Madison Mitchell, MD Sassafras River, MD

Casco Bay, ME
Somerset County, ME
Ausable Valley, MI
Big Rapids, MI
Calhoun County, MI
Cass City, MI
Clare County, MI
Down River, MI
Frankenmuth, MI
Gun River, MI

Michigan Tech University, MI

Ogemaw County, MI

Huron Valley, MI

Portland, MI

Rochester-Romeo, MI
Sanilac County DU, MI
Thunder Bay, MI
Traverse City, MI
West Oakland, MI
White River, MI
Bemidji, MN
Blackduck, MN
Cannon Flyways, MN

Central Stearns County DU, MN Clay County, MN Des Moines River, MN Freeborn County, MN Frozen North, MN Headwaters, MN Hibbing/Chisholm, MN

High Island Feeders, MN

Madison Lake, MN Mahnomen County, MN Maine Prairie, MN

N.E.W. DUCKS UNLIMITED, MN North Suburban, MN Osakis Bluebills, MN

Perham, MN Prairie Benson, MN Red Lake County, MN Rich Spring, MN Southcentral, MN

Southwest Minnesota, MN St Croix Valley, MN

St Croix valley, MIN

University of MN Duluth, MN Wadena Area, MN

Barton County, MO Big Piney, MO

Callaway County, MO Glenn D Chambers, MO Great Ryrs Confluenc, MO

Lexington, MO Odessa, MO Osage, MO Platte City, MO Ten Mile Pond, MO Aberdeen, MS Hattiesburg, MS

Lakes Country, MO

Hinds County, MS Jackson Academy Varsity, MS

Natchez, MS Tombigbee, MS Tunica County, MS Gallatin-Madison, MT Gardiner, MT

Kootenai Valley, MT Milk River, MT Rosebud County, MT Anson County, NC

Clinton Sampson County, NC Corinth Holders

High School, NC Davidson County, NC Eddie Scott-Jones County, NC Elizabeth City, NC Harnett County, NC Hyde County, NC Johnston County, NC

Kerr Lake/Vance County, NC

NCSU, NC

Pirate/Greenville, NC

Princeton High School, NC

Southern Pitt, NC Kidder County, ND Central Platte, NE Cozad, NE

Lancaster County, NE Ord Elvria NE

Ord Elyria, NE
Seward, NE
Monadnock, NH
Delaware Water Gap, NJ
Hudson River, NJ
Mercer County, NJ
Raritan Bay, NJ

Carson City, NV Ducks University Reno, NV

Black Rock Desert, NV

Sparks, NV
Four Harbors, NY
Greene County, NY
Orleans County, NY
Saratoga Springs, NY
Sullivan County, NY
Thousand Islands, N

Thousand Islands, NY
Watkins Glen, NY
Western Suffolk, NY
Champaign County, OH
Fallen Timbers, OH
Grand Lake, OH
Kelleys Island, OH

Middlefield Marsh, OH
Sandusky Bay, OH
Scioto Valley, OH
Altus, OK
Chandler, OK

Guthrie, OK Kaw, OK OCS, OK Sand Springs, OK Tahlequah, OK

Tulsa Committee, OK McMinnville, OR Polk County, OR Roseburg, OR Salem, OR

Sauvies Island, OR Lehigh Valley, PA Marsh Creek, PA Perkiomen Valley, PA

Reading, PA Beaufort, SC Chester, SC



Greenville High School, SC Laurens County, SC Chamberlain Area, SD

Pierre, SD

Tri-State (Belle Fourche), SD

Clarksville, TN Knoxville, TN Tri Cities, TN Big Thicket, TX Brazoria County, TX

Canton, TX Corsicana, TX Ft Worth, TX Galveston, TX Georgetown, TX Harlingen, TX Hopkins County, TX

Matagorda County, TX

Navasota, TX Plano, TX Rice Belt, TX

Robertson County, TX

Salt Cedar, TX San Angelo, TX San Marcos, TX Seguin, TX

Texas A&M Commerce, TX Texas State University, TX

Victoria, TX Weatherford, TX Wimberley, TX Guns and Roses, UT

Price, UT

Appomattox River, VA Chesapeake, VA Chincoteague, VA Goochland, VA Historic Triangle, VA

Mechanicsville, VA Northern Neck

Ducks Unlimited, VA St Christopher High School, VA

Virginia Beach, VA Chittenden Co North, VT

Bellevue, WA Burien, WA

Columbia Gorge, WA Gig Harbor, WA La Conner, WA Quincy, WA Sky Valley, WA Snoqualmie Valley, WA Spokane Valley, WA Adams County, WI

Algoma D U, WI Clintonville Area, WI Coulee Region, WI Fort Atkinson, WI

Kewaunee/Door County, WI

Lake Poygan, WI Lakeshore, WI Mackford Prairie, WI Marinette/Menomonee, WI

North Woods, WI Plum Creek, WI Pulaski Area, WI Reedsburg Area, WI Southwest Wisconsin, WI

Sun Prairie, WI Westosha, WI

Wolf River Flyway, WI Yellow River Flyway, WI West Virginia University, WV

Green River, WY Laramie, WY

Bronze

McKinney, TX Mexia, TX

Copper Delta, AK Juneau, AK Ninilchik, AK Auburn, AL Eastern Shore, AL

University Of Alabama, AL

Black River, AR Central Arkansas, AR Crawford County, AR

Delta, AR Languille River, AR Maumelle, AR Paragould, AR Poinsett County, AR Springdale, AR Scottsdale, AZ **Amador County** Ducks Unlimited, CA Antelope Valley, CA De Anza, CA Dixon, CA Gilroy, CA

Glenn County, CA

Napa Valley, CA

Placer County, CA

San Gabriel Valley, CA

Merced, CA

Simi Valley, CA Vallejo, CA Willits, CA

Colorado Springs, CO Crystal River, CO

Golden, CO

Southwest Metro/Littleton, CO

Aspetuck Valley, CT Bigelow Hollow, CT Blue Trail, CT Tobacco Valley, CT Delaware Hunters. DE

Nanticoke, DE

Apalachicola Valley, FL

Clearwater, FL Jacksonville, FL Levy County, FL Martin County, FL Naples, FL Tallahassee, FL

Vero Beach, FL Winter Haven, FL Alpharetta, GA Athens, GA East Cobb, GA Gainesville, GA Hahira, GA

Newnan, GA

Northeast Georgia Mountains, GA

Ocmulgee River Area, GA University of North Georgia, GA

Wilkes County, GA Burlington, IA Clay County Du, IA Clinton County, IA Dubuque, IA Eastern Iowa, IA

Hawkeye, IA Jasper County, IA Nishnabotna, IA

Emmett County, IA

Palo Alto Sportsman, IA South East, IA Storm Lake, IA

Hagerman Valley, ID Hell's Canyon, ID Nampa, ID Payette River, ID

Pocatello, ID Post Falls Prairie, ID Beardstown, IL Chain-O-Lakes, IL

Collinsville, IL

Douglas County, IL Granite City, IL Highball, IL

Lily-Cache Flyway, IL Macon-Moweaqua, IL Massac County, IL McHenry Fox Flyway, IL National Area Chap, IL

Quincy, IL

Rantoul-Middlefork, IL

Sauk Valley, IL Shoal Creek, IL Silver Creek, IL

Tim Bell Memorial, IL Tri-County, IL Twin Rivers, IL White County, IL Laughery Valley, IN Muscatatuck, IN Porter County, IN Rochester, IN St Joseph Valley, IN Terre Haute, IN

Wawasee, IN Blackjack, KS

Cheney Reservoir, KS

Tipton County, IN

Girard, KS Kingman Area, KS Northwest Kansas, KS Southwest Kansas, KS Spring River, KS Simpson County, KY Benton, LA Cajun, LA Cameron Parish, LA Tiger, LA Univeristy of Louisiana, LA West Monroe, LA Central Massachusett, MA Central Maryland, MD Charles County, MD Saco Bay, ME Waterville Winslow, ME Benzie County, MI Cadillac Area, MI Cheboygan County, MI Davison/Flint Spring, MI Glaro, MI Greater Kalamazoo Co., MI Harbor Springs, MI Hiawatha, MI Macomb Lake St Clair, MI Midland, MI North Oakland, MI Orion-Oxford, MI Reese, MI Sebewaing, MI Shiawassee, MI South Kent, MI South Oakland, MI Swartz Creek, MI Tri-Cities, MI 3 M Club, MN Chain Of Lakes, MN Grant County Area DU, MN Koronis, MN Lake Minnetonka, MN Little Crow, MN Morrison County, MN Northern Cass County, MN Rosemount, MN Sherburn, MN

Chariton County, MO Grand River, MO Greenheads, MO St Peters, MO Marshall Benton Coun, MS Ole Miss, MS Olive Branch, MS Panola County, MS Reservoir, MS Sardis Lake, MS Simpson County, MS Warren County, MS Billings, MT Bitterroot Valley, MT Blackfoot River, MT Flathead Valley, MT Medicine Lake, MT Missoula, MT Alton Turner Gates County, NC Gastonia, NC Greene County, NC Greenville/Dr. Ray D. Minges, NC Kinston Lenoir County, NC Midway High School, NC Pamlico County, NC Roanoke Valley, NC Wilmington, NC Barnes, ND Grand Forks, ND La Moure County, ND Sakakawea, ND Hastings Area, NE Lincoln County, NE Boars Head, NH Capitol Area, NH Greater Nashua, NH Sedge Island, NJ Albuquerque Chapter, NM Henderson/Boulder City, NV Eastern Suffolk, NY Finger Lakes, NY Genesee County, NY Lower Adirondack, NY Northern Chautauqua, NY Peconic Bay, NY South Towns, NY Cambridge, OH Fairfield, OH Fremont, OH Geauga County, OH Harrison County, OH

Holmes County, OH Madison County, OH Miami County, OH Middletown, OH Norwalk, OH Pickaway Plains, OH Garfield County, OK South Central Oklahoma, OK Pendleton, OR Willamette, OR Beaver River, PA Blue Spruce, PA Butler County, PA Conodoguinet, PA French Creek Valley, PA High Point, PA Mercer County, PA Northwestern, PA Springton, PA York Area, PA Edisto Island, SC Lake City, SC Salkehatchie River, SC Saluda County, SC Waccamaw, SC Big Sioux (Renner/Crooks), SD Brookings, SD Huron, SD Lake Alvin (Harrisburg), SD Watertown, SD Christian Brothers High School, TN Greene County, TN Highland Rim, TN Aggieland, TX

Austin, TX

Bellaire, TX

Centex, TX

Cibolo Creek, TX

Huntsville, TX

Kingwood, TX

Jacksonville, TX

Dripping Springs, TX

Lake Somerville, TX

Lonestar Chapter, TX

Northwest Prairie, TX

Rockport/Fulton, TX

San Antonio, TX

Texoma, TX

Tomball, TX

Tyler, TX

Tooele, UT Alexandria, VA Meherrin River, VA Middle Peninsula, VA Prince William, VA Shenandoah Co, VA Grand Isle County, VT Memphremagog, VT Connell, WA Goldendale, WA Gravs Harbor, WA Kitsap County, WA Lewis River Valley, WA Longview, WA Methow Valley, WA Moses Lake, WA Olympia, WA Pend Oreille Valley Chapter, WA Beaver Dam, WI Big River, WI De Pere-Nicolet, WI Headwaters, WI Kenosha, WI Mayville, WI Milwaukee, WI Phillips, WI Plum Creek South, WI Plymouth Area Du, WI Schofield/Rothschild, WI Shawano Area, WI Southern Wisconsin, WI Yellow River, WI Wildwater, WV Powder River, WY Powell Valley, WY

Waco, TX

Delta Lone Quackers, UT

Steele County, MN

Warroad Du, MN

Zimmerman, MN

Upper Root River, MN

Bluff City Mallards, MO

NATIONAL STATE EXCELLENCE AWARDS

These awards recognize growth in multiple categories. Growth in five is Gold, four is Silver and three is Bronze. Chapters must have an increase in event income to qualify.

- All income, including net event revenue, non-event major donor income from assigned zip codes, sealed bid auction proceeds and direct mail proceeds from assigned zip codes.
- Event income for all chapter events
- All members (event members and direct mail members from assigned zip codes)
- Event attendees for all chapter events
- Volunteers

GOLD	SILVER	BRONZE	
Alaska	Kansas	Georgia	
Arizona	Maryland	Louisiana	
Hawaii	Minnesota	Massachusetts	
Idaho	Mississippi	Michigan	
New Mexico	North Carolina	Montana	
Nevada	New Jersey	North Dakota	
New York	Ohio	Nebraska	
Oklahoma	South Carolina	Oregon	
Wisconsin	Virginia	South Dakota	
	Washington	Texas	
		West Virginia	

2019 TOP TEN STATES

States are ranked via Olympic-style scoring measuring absolute and percentage growth in the following catagories:

- All income, including net event revenue, non-event major donor income from assigned zip codes, sealed bid auction proceeds and direct mail proceeds from assigned zip codes.
- Event income for all chapter events
- All members (event members and direct mail members from assigned zip codes)
- Event attendees for all chapter events
- Volunteers

Must have an increase in event income to qualify

- 1. Alaska
- 2. Arizona
- 3. Wisconsin
- 4. New Mexico
- 5. North Carolina
- 6. Nevada
- 7. TIE: Idaho and Oklahoma
- 9. New York
- 10. TIE: South Carolina and Washington



2019 VARSITY ALL-STARS AND UNIVERSITY ALL-AMERICANS



ALL-AMERICAN CHAPTERS

Collegiate chapters that exceed \$25,000 in funds raised in a calendar year through the following revenue streams:

- Event income from all events (minimum \$5,000 in event income to qualify)
- Chapter silent bid auction income
- Donor directed major gifts Recognition levels:
- \$75,000 + Gold All-American
- \$50,000-\$74,999 Silver All-American
- \$25,000-\$49,999 Bronze All-American



Members of the DU Varsity LSU Tiger Chapter gathered for a group photo before the chapter's fall event.

National Champion

Louisiana State University-Tiger Chapter, LA

GOLD

Texas A&M-Aggieland, TX
North Carolina State University, NC
University of Nebraska, NE
University of Wisconsin-Stevens Point, WI

SILVER

McNeese State University, LA East Carolina University-Pirate/Greenville, NC

BRON7F

University of Virginia, VA
University of Wisconsin-Whitewater Chapter, WI
Bemidji State University, MN
Ole Miss, MS
University of Georgia, GA
Sam Houston State University, TX
Oklahoma State University, OK
Milwaukee School of Engineering, WI
Colorado State University, CO
ASU Arkansas State University, AR

Bulldogs - Mississippi State, MS
State University of New York,
College of Environmental Science and Forestry, NY
Citadel College Ducks Unlimited, SC
Texas A&M Commerce, TX
University of Louisiana, LA
Ducks University Reno, NV
Campbell University, NC
DU University of Wisconsin-Madison, WI





VARSITY ALL-STAR CHAPTERS

High school chapters that exceed \$10,000 in funds raised in a calendar year through the following revenue streams:

- Event income from all events (minimum \$2,500 in event income to qualify)
- Chapter silent bid auction Income
- Donor directed major gifts

Recognition levels:

- \$30,000 + Gold
- \$20,000-\$29,999 Silver
- \$10,000-\$19,999 Bronze

National Champion

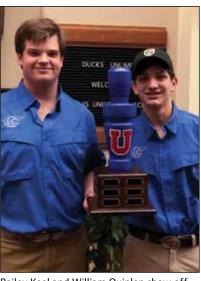
Memphis University School, TN



Christian Brothers High School, TN Greenville High School, SC Princeton High School, NC Collegiate School, VA

BRONZE

Smyrna High School, DE Midway High School, NC Montgomery Bell Academy, TN



Bailey Keel and William Quinlen show off Memphis University School Chapter's DU Varsity National Championship trophy.

SILVER

Jackson Prep High School, MS Honeoye Lake Varsity, NY Jackson Academy Varsity, MS St Christopher High School, VA Buckshot Varsity, TX Broughton High School, NC



2019 GREENWING HONOR ROLL

The Greenwing Honor Roll is comprised of the 11 largest youth program chapters in the country based on equal rating of membership and event income from their Greenwing events.

- 1. Upper Lafourche, LA
- 2. Kids and Wetlands, MO
- 3. Tennessee Valley, TN
- 4. Wilson, NC
- 5. North East Illinois, IL
- 6. Chattanooga-Hamilton County, TN
- 7. Greater Kansas City, MO
- 8. Jacksonville, AR
- 9. Benton County, AR
- 10. Rowan County, NC
- 11. St. Simons, GA



PRESIDENT'S COUNCIL

Recognition in the President's Council honors DU's staunchest supporters who make an annual cash gift of \$10,000 or more to our conservation mission. President's Council members understand that an ongoing and significant annual commitment is necessary to achieve our goals, and they are dedicated to making DU one of their highest giving priorities each year.



Ducks Unlimited is pleased to recognize the following individuals as members of the President's Council for the prior and current calendar year (as of 7/15/2020):

Jay Ackley Richard and Dale Ahearn

John and Emily Alexander Blake and Dell Amick

Dallas Anderson* Don Anderson

Mikkel R. Anderson and

Peggy Sundstrom Mary D. Arbogast

Duane and Annamaria Arnister

Sherwin and Kaycie Artus

Paul C. Aughtry III

Michael D. Ayers

Bentley Badgett

Eve and Robert M. Balding, Jr.

Mitchell & Hagins Ball

Chris and Marna Bame

Richard and Theresa Barch

Robert E. Barnhill, Jr.

Matthew and Dawn Barr

David M. Barrett

Peter Barrett

Ron Bartels

Lee and Ramona Bass

Stan and Kristine Baty

Craig and Kelly Beason

Gary Bechtel

Henry "Peter" C. Beck

Marsha and James R. Beck,

LTC (USA Retired)

John Belford

Taylor J. Bennett

C. Mickler Bentley

Nathan Bergeland and Jillian Link

Andrew and Julie Berger

Shirley and John Berry, Jr.

Mark and Jodie Biddlecomb

Sandi and Paul Bonderson, Ir.

J. Michael Bowers

James* and Bella Brannan

Grant R. Brees, DVM

Forrest W. Brehm

Charles Bruning III

Tracy Bruning

Magalen O. Bryant

Tim and Gail Buckley

Denise and Dave Bunning

Gary C. Butler

Jimmy Byrd

Jim and Marcy Calaway

Joseph and Maryann Campanelli

Benjamin and Karyn Campbell

Angie and Harold Cannon, Jr.

Mike and Robbi Carey

Blake M. Carlson

Jennifer & Henry "Chip" Carlson III

Martin and Laurie Carollo

Stephanie and R. R. M. Carpenter III

Ken and Kristin Carroll

Steve Cart

Tab and Debbie Casper

Scott and Karla Cassels

John E. Cay III

Dr. John E. Cebe

Arlen B. Cenac, Jr.

James and Valerie Chandler

Wendy and Matt Chandler

Brian and Emilie Cheramie

Kay Church

Edward E. Clark

Peter T. Clarke

Derick Close G. Eric Clutts

Randal L. Coffin and Sandy Huston

Norman* & Marie Commerford

Angus R. Cooper III

Peter and Marilyn Coors

Richard A. Corbett

John R. Costello William T. Couch

Randall and Kathleen Crocker

D. Blair Crump

Christopher C. Curfman

Greg J. Currell

Eileen and John Cushman II

John and Cheryl Dale

Travis Dale

Bill and Sarah D'Alonzo

Bill and Bonnie Daniel

Dan and Trudy Davis

Whitney and Jacob Davis

Lane Davis

Paul Lewis Davies III

Beverly and Richard Davis, Sr.

Edward B. Davison and

Cathy O. Blight

Shawn de Cento

Eric and Wendi Demers

Bill and Linda Demmer

Mark and Janice Dickson

Paul and Beverly Dickson

Skipper and Cindy Dickson

Tripper and Emily Dickson

Eric and Holly Dillon

Jan M. Dillow

Scott and Elizabeth Doll

David H. Donahue

Patricia and Dr. James Donelan

William L. Driscoll and

Dr. Lisa M. Hoffman

Mark and Denise Dudenhoeffer

Karl David Duex

Bonnie Buckles Dunham

Jeffrey and Dawn Dunifon

Tom Dunkin

Livia and George H. Dunklin, Jr.

E. Bradford duPont, Jr.

Todd Eby

Trent and Jennifer Edwards

Scott and Melissa Eisenhauer

Joel and Mary Ann Elftmann

W. Mac Elliott

George Emmerson

John and Martha Engquist

Thomas and Ora Enos

John Erion and Kathryn Miller

Jeffrey H. Farmer III

Douglas* and Carol Federighi

Matt Fenske

J.B. Ferrarone

Mike Fisher

Erik A. Foraker

Cory Foskett

Doug Fout

Thomas C. Frank George C. Freeman III

Austin Frey

Douglas and Allison Frey

John Gabbert

Stephen and Bridgitte Gaither David Gardner

Marla Garvey

Henry and Leta Gaulden

Bill and Donna George

Andrew and Louisa Gerling

James and Leigh Gibson

Frank and Vera Ginotti

John W. Goddard

Mitchell T. Goetze William H. Goodwin, Ir.

Byron Goulding

Stephen and Peggy Goulding

Gerry and Col. Wallace D. Gram Tricia and Jim Grant

David R. Grieve Claude Grillo



*Deceased

James and Norah Grimes
Dave and Marg Grohne
Warren Guidry
John D. Gullickson
Scott and Lisa Gunning
B. Hunt and Mary Scott Gunter
Dale and Sarah Hall

Pat J. Halloran Harley and Linda Hansen

Bobbi and Jerry Harris Hannah and William E. Haslam, Ir.

Jeff and Molly Haulbrook William K. Hauser Howard and Rhonda Hawks

Marilyn Hay Randy Haynie

Jeff Heidelbauer and Rebecca J. McGee

Mark and Paula Hennessy George F. Henry III Randy and Mary Herzog Martha and Robert Hester, Jr.

John Higdon

John A. and Barbara K. Hipp

Karen Hixon

Michelle and David Hobbs
Darlys and Cathy Hofer
Lotsie and Rick Holton
Allan and Carla Hopp
Camille and Rogers Hoyt, Jr.
Leah and Andrew Hubbard
Ed and Susanne Hudson

Jim Hulbert James Hulburd

Mark and Carol Hunsberger James and Christie Hunt Orrin H. Ingram II Peter and JoAnne* Jackson

Jim and Maryann Jankowski Joe W. Janoush Jack and Amber Jefferies

Mack H. Jenkins John Jensen, Jr. Larry and Leesa Jensen Thomas E. Jernigan, Jr.

Sylvia and William R. Johnson, Jr. Galen and Marsha Johnson

Susan Phifer and

George Dean Johnson, Jr. Howard M. Johnson Lyle G.* and Gail T. Johnson Rich and Joyce Johnson

Tom Johnson

Tyler and Carla Johnson Brian and Kim Jordan

Jay and Jane Jorgensen Debra and Mack Karnes, MD Robert and Donna Kase Mike and Betsy Keleher Mariner Kemper Jim and Sarah Kennedy Bryan and Janie Kilby Robert and Kathryn Kluge

David M. Koffler J.B. and Kelly Kolodzey Jim and Sue Konkel Susan Konkel

Bryan R. Knight

Susan Konkel
Dan and Patty Kreitman
Blake and Mary Krueger
Tim and Jacqueline Kuntz
John and Retta Kurth
Luke and Sonja Laborde
Jon and Kathy Lande
Charles and Virginia Lane

Charles and Virginia Lane
Clinton W. Lane, Jr.*
Jaxon and Allison Lang
Jeanne and Dr. Allan R. Larson
Craig and Shelley Larson
John and Patti Larson
Donnie Lassiter

Bruce and Gerry Lauritzen

Richard Lea III David A. Lenz Kenneth Lester Monty Lewis Steve Lewis

Nicholas and Courtney Lichenstein Steve and Marianne Liebmann

Janis Link Joe Lipsey

Richard and Susan Lipsey David and Malia Litman

Chuck Lock

Wesley and Erin Lohec

Andrew and Maryellen Lundquist Peter and Linda MacGaffin

Aslam Malik

Wendell and Aimee Malmberg

Jeffrey Malone William P. Maney Steve and Jeanne Maritz John Marsellus

Steve and Cathy Masterson Brian and Melissa Mattison Roseada and Dr. L. J. Mayeux, Jr.

Marion McCollum

Tom McGrail and Lara Seeburg

Don McGrath

Scott and Debbie McGraw

David McLean

Todd and Laura McWha John Walter Meisenbach Gregory and Marsha Meissner

Richard Meyer and Lynn Fillenwarth Paul Mihailides

Mark and Julie S. Miller Pierce and Becky Miller William B. Millis Ray Mithun John Mitten Sr.

Jerry and Christine Moench

Ken Monroe

Richard and Christy Montgomery Alfred G. and Gail E. Montna Diana and David Moore

John L. Morris John Paul Morris

M. Lane and Lucille Morrison

Jav Moss

Michael and Erin Mullady

J. Michael Mullis

Randy and Rebecca Murphy Jane and Austin Musselman, Jr.

Robert M. Myers III Bill and Steph Naegele Kenneth Nagel

Garrett and Paula Naquin

John L. Nau III Chad B. Navis Tina and Pinson Neal Greg Nelson Neal Nelson

John and Geni Newman Mack and Nancy Nichols

James and Laurie Nielsen Emil R. Norsic, Jr. Chris Novogratz Joseph Novogratz

Joseph S. Nicosia

Doug and Diane Oberhelman Col. Thomas Milford O'Dell

William and Alice Oehmig Peter and Alexandra Ottesen Julian and Haley Ottley Harry Arthur Oxner Connie S. Parker

Dawn and Wallace F Pate, Jr.

Anne L. Pattee

Tom and Eileen Pawlacyk
Saf and Betty Peacock
Colleen & Don Pegler III
Daryl and Mary Pennington
Gary and Paula Pennington

Carol M. Perry Marc and Sherrie Pierce

Lane and Jennifer Plaisance Michael Powers

Steven Pratico

William Clinton Rasberry III William Clinton Rasberry, Jr.

Ricky and Emily Price

Don and Julie Rachel

John S. Ramsey

Mary Lou and Dr. Brian K. Priddle

Michael and Kay Ptaschinski

Donald Anderson Quattlebaum

Adam and Melissa Putnam

Dan Ray

Steve and Molly Raymond

Jeff Razwick

Winston and Leslie Read Tom and Kris Reaves William Gary Reed, Jr. Robert and Cynthia Reeg Dr. Frederic A. Reid Kevin P. Reilly, Jr. Allan D. Reishus, MD Bill and Amy Rhodes

Greg Richter
Bob and Georgie Riley
Randy and Paula Ringhaver
Nancy and Randy Rizor, MD
Patti and Dr. Ronal Roberson

David Roberts

Douglas and Joni Roberts Gary and Terri Roberts J.W. Roberts III Joseph Matthew and Brandy Robinson Mark J. Rosenblum

Kirk and Debbie Rossmann William W. "Billy" Rucks IV

Mike Ruth

Gary and Debbie Salmon Ron and Christen Sanders Kathy and Joe Sanderson, Jr.

Rodney J. Sather and Lynnette C. Laird

Doug and Anna Saunders William E. Saunders, Jr. Rodney Savoy

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Feather Society members make the ultimate gift to Ducks Unlimited by pledging their resources through deferred giving plans such as wills, trusts, gift annuities, retirement plans and life insurance policies. These commitments ensure DU's ability to deliver our conservation mission beyond the donor's lifetime. We are pleased to recognize our Feather Society members who have made a planned gift commitment of at least \$100,000 with special thanks to those making a new commitment in fiscal year 2020.

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We are also pleased to recognize the following Silver Feather Society members who made a new commitment during the 2020 fiscal year (July I, 2019 to June 30, 2020).

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(\$1 - \$99,999)

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Diamond Legacy Sponsor Jim Konkel takes a shot at the Inaugural Eastern Continental Shoot in Missouri.

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The Volunteer Service Recognition program acknowledges those who have dedicated 20 or more years of service to Ducks Unlimited through their gifts of time and talent to our mission. Volunteers are the backbone of Ducks Unlimited's success and we are grateful to these individuals for their unwavering and ongoing leadership.

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William Stoffle

Francis Tebbutt

David VandenBoom

Galen Stuke

Brett Taylor

James Vance

Greg Wagener

James Walton

Dennis Ward

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George Wilson

John Winkler

Joel Winn

Donald Wilkinson

Michael Simmang

SERVICE YEARS

(55-59)

Sheldon Brooks Richard Dobbs Duane Peitzmeier

SERVICE YEARS

(50-54)

Don Ainsworth Dedric Bergstrom James Bradford Thomas Brossia Thomas Cates Ieff Churan Thomas Davidson William Dekle Douglas Freshwater James Handley Clarence Kunde Steve Landig Kenneth Lauhoff Robert Lawson Richard Mellon Seward Mellon Larry Motor Darm Penney Timothy Reger Glen Rucker James Shull William Stullken Bing Taege John Tomke Richard Van Meter

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William Bennett

Bob Benson

A. Martin Carollo William Dirks Jerry Finley Charles Gummey Walter Hughes C. John Ditta Ron Carrion Pete Fischer Roger Gunesch James Hulbert Mike Carter Julie Dittmann Fred Fleet Marlyn Guss Thomas Humberstone **Bob Casper** Ed Dixon David Flink David Guzinski Stanley Huner Gregg Dixon Tove Casper Mary Lou Floersch Larry Hadenfeldt Larry Hunter Rex Cate James Dodd F. Richard Haeuser James Flood Leland Hutchins Richard Chapman Eugene Dollen John Floyd Carol Hagen Courtney Ide Randolph Chavers David Dondelinger James Flynn Jay Hagen Laurie Ide Michael Checkett Fred Donini John Forman David Hakes Stephen Intemann Gregory Chentnik Joseph Dorvinen Ronald Forman R. Doug Halbrooks Brett Irving Cherrystone Orchard George Doty Robert Foster Steve Hale Charles Iverson Richard Childers La Vonne Doty Timothy Foster Gregory Hamilton Cheryl Jaastad John Chmielewski Laura Dougherty Charles Fox Jim Hamlett Steven Jackson Dave Cichos Michael Douglas David Foy James Handley Tony Jacobs Robert Cigrand Al Franke Harley Hansen James Dow James James William Dowswell Steven Cigrand Gary Franke Lowell Hansen Glen Jammaron David Cipar Thomas Drake James Franklin James Harkin Joseph Jedlicka Edward Clark James Drenning Kim Frederick Tom Harmon Russell Jeffries Jeffrey Clark Terry Driggers Robert Freeland Daniel Harris T. Christopher Jenkins Robert Clevenstine Dennis Drummond John Harris Ray Freeman Robert Jensen Mark Cobb Peter Drummond Jody Freiborg Douglas Hartke Dave John Bill Collins **Edward Duesing** Dennis French Patricia Hartmann Donovan Johnson Kevin Collison Robert Friedberger Karl Duex Grady Hartzog Jerry Johnson William Colvin William Duffey Fred Froehlich Gaylen Hayes Steven Johnson Michael Combes Dan Dugenske Jay Froelich Darrell Hazle Thomas Johnson Neil Compton Grant Duhn Forrest Fromm Chip Heaps **Bob Jones** Charles Connelly Doug Duncan Janice Fronning Rory Heckman Charles Jones Matthew Connolly Steve Duncan Terry Fuchs Richard Heebner Craig Jones William Connow George Dunklin Monica Fultz Jerry Heinrichs Spike Jones Stephen Cook Ken Durdahl Jennifer Gable Keith Helland Steven Jones Ralph Cooper Thomas Dworak Michael Gaffney Roger Hellinga Thomas Jones Donald Corbitt Michael Dwyer Vince Galley Robert Helmly Jay Jorgensen Allen Cormany Mimi Eberhardt Kenneth Gardner Art Henry Robert Julian David Crenshaw James Ebers Kiah Gardner Todd Kaib Gene Henry Eldon Croegaert Fred Ebert Michael Gardner Ron Hensley Garv Kallicott James Crouch William Ebert Brian Garrels John Herman Arthur Kasson Bret Cuneo Mark Eby Richard Gartner Iohn Hertlein John Kavalier Richard Cuneo David Echert Elliott Gassner Peggy Higgins Patrick Kelly John Cushman Philip Edwards Allen Geisen Brent Higgs Robert Kemp Lester Dailey Steve Edwards Raymond Glenz Samuel Hill Brian Kennedy Howard Dalsgard Dick Elam Glenn Goergen Jeffrey Hintze James Kennedy Linda Daugherty Beto Elizondo David Goetz Steven Hite Larry Kerestes Melissa Davis Jonathan Ellis Gaston Gondry Bob Hoen Dennis Keschl Ron Davis William Elsing Michelle Goode Rod Hoeth Mark Kettelkamp Daniel De Gruttola Etsell Emde Jeffery Goyt Bob Hoevet John Keyser Joseph Deaser Thomas Enos Joseph Grabowski William Hoffman William Kidder Lyle Dede James Erwin Mick Grabowski Bill Hogan Patrick Killian Bob Dehaan Raymond Eserhaut Barry Graunke Paul Holifield Edward Kime John Delie W. Bruce Etter Lewis Graves Johnny Holland Eddie Kimes Raymond Dender Todd Etzel Wayne Gray Gerold Holmes Darwin Kirsch Dave Evans Russell Greer Carroll Denham Tim Holshouser Chuck Klima Harold Denney Randy Evans Donnie Griffin Mike Hopfauf Keith Klocke Andrew Denzer Robert Eyeington Michael Griffin Shirley Horner Craig Knight Ion Detwiler Roger Fath Tommy Griffin Gary Hoscheid James Knight Stephen Dey Jay Feil James Grimes Linda Howlett Lon Knoedler **Bob** Diemer Bradley Knox Chip Felland Aaron Grimsley Stephen Hoxworth Joey Diesi Sam Fertitta David Grohne Ted Hoyt Delores Koch Jacob Dietiker William Fester Scott Gruenberg Royce Hudson Richard Kohrt Eric Dillon Harold Fick Ken Guidry Allen Hughes Carolyn Kominkiewicz Greg Dinkel Paul Fincher Robin Gulick Keith Hughes Ted Kondos

James Konkel Paul Madison Danny Morris June Pittenger John Schmidt Scott Madison Jerry Kopischke Jon Morse F. Bruce Posev Dennis Schmidtke Robert Koppers Terry Magers Joe Moss William Powell Shawn Schmitz Kalevi Kotkas Bernard Mahon Barry Mower Mark Pratt Dennis Schneider Richard Kowallik Curtis Malcolm Susan Moxley Brian Priddle Gene Schneidewind Robert Kraemer Jim Malepsy Willard Mueller Joseph Propst Jeffery Schnell Louie Maloy Kevin Kranzo Tom Muench Bruce Prouten Eugene Schneweis Susan Maloy John Krick Timothy Mullen Edward Puls Michael Schriever Peter Krisak Lonnie Manalia Thomas Munich Dennis Purington Dennis Schroeder Keith Kroeger James Mankiewicz Carey Murphy Nickie Purser Gregory Schulte Ieff Kroll Randolph Manlick Traci Murphy Mike Putz Edward Schultz James Kruse Mahlon Maris Billy Myrick Lawrence Pyne Stan Schultz Jon Kruse Carl Marriott Harold Ravenscraft Jack Nagle Terry Schutz Thomas Kuck Robert Marschke Richard Naughton Brent Reasner Ron Schweigert Ken Kuhn Philips Marshall Frederic Reid Dale Nauman Leonard Schwenneker Charles Martin Hank Kuhne Buzz Neprud Anthony Reiff Stephen Scott Chip Kurzenbaum Keith Martin Lee Ness Don Reinardy William Scott Martin Kurzendoerfer Leonard Martin John Newman Sue Reinardy Jesse Scudder Mike Kuzniewicz Scott Martin Charles Nicholls Charles Reinholtz Michael Scuse Ron Kwasny Phil Marvin Thomas Nichols Bill Reisz David Seitz Lucien Laborde Randall Mast George Nitzel Rich Reitz John Sellers Michael May Terry Lamb Jim Nivens Ark Rhowmine Tony Senn Mike Lambert Edward McCann Jimmy Nygaard Richard Riccio John Senty Stan Landess Howard McCutchan Dennis Ochs Iames Rice John Serigny Dennis Landry Mickey McMillin Kevin O'Connell Ron Rich Dennis Seubert Al Lane Sharon Meade Jim O'Fallon Ira Richardson Steven Shandley Jimmy Lane Philip Meador Jeff Olberding Steve Sheaffer William Richardson Penny Lane Shane Mears Lloyd Ricks Cornelius Sheehan Roy Oliver Jim Lange Bernie Meier Paul Olle John Rife Ronald Sheldon Mark Larson Bradley Meier Rod Olson Scott Risher Charles Shepardson J. Kim Mello Val Olson Daniel Shevock Teresa Larson Thomas Ritter Harold Lee William Meredith William O'Neal Mark Robbins Gloria Siirila R. Michael Lee Glenn Merlin J. Dudley Ottley Ronal Roberson Cameron Simmons Chad Leger Frank Mertz John Overbey Kirby Roberts Lee Simonar Patricia Legg Bert Metz David Pankow Jeffrey Robertson **Eddie Simons** John Leonard Richard Paris Irving Metz Keith Robinson Craig Simpson Rick Leth Alan Metzger F. Michael Parkowski Steven Rollefson Michael Simpson Carolyn Lewis Brian Metzger **Duane Parsons** Lynn Rollin Rick Simpson Kent Liesinger Arthur Meyer Scott Paschke Jim Singsank Clifton Rooney Michael Lieurance Carl Meyer Iared Patout Jay Roper Chuck Sisserson Richard Lindell Kurt Michael William Patton Billy Rose **Jeff Skidmore** Curtis Lindsey Debbie Middleton Donald Patzfahl Robert Roth James Skogstrom T. William Lingo Douglas Miller John Pauli William Rowland Kenneth Skowronski Larry Litke Joe Miller Fric Paull Steve Rucker Bill Smith William Litt Raymond Mills Raymond Pederson Larry Ruebke Charles Smith Edward Lodin Ronnie Mills Brian Pellish Virgil Rukuiza Dave Smith Scott Loomis Earl Mincks Mike Peltz Rusty Russell Georgetta Smith Dave Loos Winfield Mitchell Clyde Penrod Sherrie Russell Meline Harold Smith Donald Lown Lowell Mohler Dave Perry Martin Ryan Mark Smith K. Mark Loyd Jody Peters Mike Smith Jim Monier Rick Saenz Loren Luckow David Monk Dennis Petersen Mark Saigh William Smith Michael Luecht Edward Montague Gregory Petersen Rick Salchert Latt Soileau Steve Lund Beth Montei Robert Peterson **Timothy Sanders** Thomas Souvignier Troy Lynch Kent Montei Anderson Philips George Sapna James Sowers John Lytle Christopher Montgomery Doug Phillips Patrick Saunders Carl Spence Dennis Maass Lud Pierce Rick Monto Mark Scerena Kim Spihlmann Bruce Macdonald Richard Pierce Don Moore Ted Schacht Steve Spihlmann Jack Machen Timothy Morgan Curt Pilkington Dick Schick Bob Spoerl G. Timothy MacIntyre Kenny Pitre Jerry Moritz Steven Schleper Bryce Sproul Phil Mormann James Pittenger Barton Mackey Michael Schlichte Michael Stahl

Kevin Stallard Harold Veeder William Wister Dennis Armour Keith Bennett James Stalls Joseph Viscuso Michael Witt Charles Armstrong Larry Bennett James Stalzer Brent Waddell Musial Wolfe Mark Armstrong Mike Bennett Alan Staples Kenneth Wagner Harley Wood Joe Arnold Steven Benoit James Steckley Steve Wainwright Karen Wood Peter Arnold Kurt Benson Myron Steele Ronald Wakimoto Wayne Wood Sherry Arnold Richard Benson Joseph Steever Tom Waldbuesser Albert Woodhead Patrick Arthur Rosemary Berg Scott Waldner D. Sherwin Artus Michael Stefanski Mike Woods Gerald Bergquist Mike Stegmann Ben Walker Michael Wootton Dimitri Artzibushev Brandt Berkner Jerald Steiner Jim Wallace Robert Word Tod Asmussen William Bermel Katherine Stevens Richard Wallace Wavne Atkinson Abe Workman Brian Bermes Larry Walls Pete Aviotti Myron Stevens Matthew Wright Clinton Bevins Michael Walsh Ronald Wright Charles Avdlette James Stewart Alex Bideaux Kenneth Walters Victor Babin Scott Stubbe Dennis Young J. Mark Bigham **Bradford Sturgis** Ray Walters Michael Young Scott Baccus Bradley Billingsley Bruce Wanamaker Wogan Badcock Blair Bissell Samuel Suchon Dennis Zimmerman Scott Wangsgard Barnett Bailey Jeffery Sukup Cheryl Bizek William Sullivan Keith Warrick Thomas Bailey Daniel Bizek Debra Sutherland John Watson Daniel Baker Richard Bizek Jon Sutliff Allen Watts **SERVICE YERS** George Baker Terri Bizek Mary Jo Sutliff Janice Wavra (25-29)Greg Baker William Black **Bob Sutton** Gerald Wehmeyer John Baker Mike Blaha Robert Weiler William Baker Kyle Swanson Von Abbott Linda Blake Lee Swearingen Mark Welle Bob Abel Joseph Bakke Richard Blakely Larry Swofford Duane Wellnitz Donald Abert Mark Ballmer Wade Blasius William Wenig Harry Tabor David Ackerman Brian Baltz Angelica Blaylock Kirk Talbot Larry Werner Robert Acomb Ierry Balzraine Matthew Blomeke Bimbo West Tom Bodtke Thomas Tameling Gene Adams Clifford Bampton Dave Bang Arden Tanner William West James Adams Charles Bohac Gene Bolin Andrew Tarkington Dale Wetzel Jeff Adams Steven Bangert Brian Banister Randy Taylor John Wetzel Franklin Bolton Lawrence Albanese Wesley Tebbutt Glenn Wheeler Rudy Albert Steve Barber Don Bonar Bonnie Thelke John Whitby Bill Aldinger Arthur Barbiche Bradley Boone Charles Thieme Fred White Oliver Aldrich Jack Barkholz Paula Bordelon J. Yazoo Thomas Frederick White Harbert Alexander Joseph Barlow Brian Boree Thomas Thornton Kevin White Mark Allegranza Daniel Barnett John Borel Larry Tincher Julian Whittington Farrell Alleman Jeanie Barnett Dale Borske Jeremy Titcomb Barry Allen Greg Wickard Terry Barnow Joan Borske John Tondre Greg Wicke Jack Allen Robert Barry Kenneth Boudreaux Christopher Torp Jack Wiese Tim Allen Calvin Barstow Carl Bourgeois Peter Toutant Ronald Wiese Theresa Allen-Hurst Ronald Bartz Dale Bourgeois Jeffrey Townsend Neil Wiken Lawrence Amacker Thomas Barz David Bowers Gerard Trcka Paul Wilhelm Robert Bass Ricky Ammann Thomas Bowes Scott Treiber Warren Wilkinson Buzz Anderson David Bassemier Bret Bowlin Gary Tremblay Dale Willey Mark Anderson Michael Bauerschmidt Joseph Bowling James Tringale H. Gregory Williams Martin Anderson Norma Baxter Greg Bowman William Trippler Mikkel Anderson Walter Williams Dana Bayer Josh Bowman Joseph Trujillo Harry Willis Neal Anderson Donald Beardsley Gary Boyd Mary Tucka Cynthia Wilson Peter Anderson Ronald Bechard Tina Boyd Daniel Tully George Wilson Steven Anderson Russell Beck Greg Boyer Richard Turcott H. Al Wilson Vernon Anderson Fred Becker Joseph Brady Karol Turner Lloyd Wilson Vern Becker Robert Andrews Garry Brandenburg Tad Turner Chip Beckford Roy Wilson Tony Andrews James Branham Mark Umnus William Wilson James Angers Luann Behnken Lavmon Brannon Stephen Upgren Garry Winchester Libbie Ansell Steven Behnken Edward Braun Gerald Anson Warren Vahle Mark Beilfuss Jeff Breitkreutz Michael Wing Jeffrey Vanderlinde Judy Appleberry Charles Brewster Ralph Winkler Tammy Belk William Argabright Pete VanLaarhoven Gordon Winstanley Joseph Bellavance Robert Brewton Kenny Vaughn Robert Winterton James Argerbright Mary Benhard John Brichacek Gregory Wirtz Mel Arians Frank Beninate Arthur Bristol Mindy Vaughn

Steven Carlson Linda Crenshaw Jerry Brocato Jeff Donovan Vicki Filipchuk Blair Brody Chris Carroll Danny Crigler Tim Donovan James Finstad Jeff Brooks Brian Carter Arthur Crocker Joe Dorman Doyle Fischer Arlyn Brousil Tommy Carter James Cropsey Steven Dornon Sherri Fischer-Sinnaeve Kenneth Brousil Djuana Cartillar Tommy Cross Chris Dorow Cynthie Fisher Remy Broussard Paul Caruso Troy Cruchelow Douglas Downes Robert Fisher Tim Brower Kyle Cassel Tommy Crumbly Connie Dovle Alfred Fisikelli Dean Brown Steven Cate Beverley Crump Robert Dovle Forrest Fitts Doug Brown Dale Cauley John Curren David Drinan Joan Fleischer James Brown Fred Causby Craig Curtis John Driscoll James Fletcher Jan Cecka Jared Brown Robert Curtis Ben Driver John Floyd George Cerutti Michael Dudzinski Kerry Brown Brad Cushman Michael Fluharty Larry Brown Michael Cerutti William Cushman Thomas Duff Randy Fontenot Linda Brown Burton Cestia Beth Cuskey Dennis Dugat David Foster Randall Brown Danny Champion Timothy Dumont Henry Cynkar Richard Fournier Wayne Champion Roger Brown Gary Cyr William Dunavant Richard Fowler Randy Chandler Scott Brown William Dahlquist Julie Duncan Randall Fox William Brown Joseph Chas Sally Dailey Lynn Duncan Dave Foy Leonard Brumana Julie Chavez Todd Dailey Andy Dunton David Frabella Butch Brunken Reuben Chavez John Daily George Durin David Frady Don Brunworth Casey Cherington Ken Dalager David Dutoit Dennis Francoeur Michael Chester Thomas Bryan Greg Damron Scott Dutton David Frank Edward Chevallier Robert Bryant D. Edward Daugherty **Brad Duty** Garvis Frazier Richard Buckentin Craig Freidel John Chew David Daugherty Jon Duyvejonck Hank Buermann Tommy Chilcutt Kirk Davidson Greg Dzieweczynski Jack Freidel Kurt Buggs Mark Christensen Ben Dzurisin Greg Davis Paul Freihofer Elmer Bull Phil Christensen Mark Davis Daniel Eaheart George Frisbee Bruce Bundy Roger Christianson Patrick Davis Dale Eckert Todd Frisch John Bundy **Bourley Clanton** Randy Davis Dan Eckert John Fritz Dean Buntrock Dave Clark Scott Davis Michael Eckmann Walter Fulp Todd Bunzick David Clark Alan Dean Lew Eddleman Mike Funkey Richard Burch Jeff Clark Jeff DeBlieux Robert Edmonds Anthony Gailloreto **Edward Burchett** John Clark Roy Defriend Pete Edquist Renee Gailloreto Raymond Burckart Edward Clarke P. J. Demarie Christopher Edwards Grady Galiano Timothy Burdon Roger Claypool Kendall Edwards Jeffrey Demay Raleigh Galiano Andrew Burkhart Garnett Cleaton Darrell Dement Kenny Eggemeyer Terry Galloway Joan Burris Lee Clewell Richard Dengler Deb Eisenmenger Stephen Gamble Raymond Burris Lionel Clouatre Shirley Dennison Tim Eisenmenger Ed Gansemer Ted Burris Steve Clouse Jim DeReynier David Eller Michael Gantz Gerald Burton Linda Cobb Mark Derhake Donald Elliott Ion Gardner Ward Burton Raymond Cobbs Larry Derochie Dewayne Elter Tas Gardner Richard Burud Betty Deubler Warren Coco David Elwing John Garner August Busch Eugene Cole Edward Deubler Jerry Emmert Michael Garrett Joe Butcher Craig Conder Robert Dewar Anthony Enciso Henry Garvey Clyde Butler Steve Conenna Brent Dickamore Ron Enright Gene Gasper Wade Butler Rick Connally **Jeff Didier** John Everett Henry Gaulden Barbara Butzler Garry Connell Randal Dieter Daniel Fabian Russ Gautreaux Charles Cabell Jerry Cooper Mark Dillman Joe Fakouri James Geiger Jack Cable Joey Cooper Frank DiMasi Thomas Farris Keith Geissert Keith Cain Richard Corkran David Dingle Jack Faufau Stephen Gendreau Ed Cajthaml David Cosimano Norma Disalvo Jay Faulkenberry Richard Genseal John Brett Calhoun Alan Cosimini Herbert Dittus Bruce Fauth Paul Gerondale Steve Camp Daniel Cotter George Dixon Mark Fedderke Harold Gerow Herbert Campbell Jeffrey Coughlin Parker Dobson Danny Feldhege Russell Gettleman Randall Campbell Donald Cox Marshall Doeller Ray Felton Jim Giampaolo Robert Caplinger Travis Cox Tommy Doerr Dan Ferguson Charles Giardina Timothy Caplinger Bonnie Dollen John Giardina Joe Craig John Ferguson Richard Capozza Kenneth Craighead Michael Donnelly Matthew Fernholz Anthony Gibson James Capps Kenneth Cravens Neil Donner Kenneth Ferris William Gibson Samuel Carlson Scott Crawford F. Michael Donohue IV Ronald Filipchuk David Gieber

Lowell Hamilton Michael Hoffman Ioe Giese Roy Jennings David Kisch William Hamilton Dennis Gilbert David Hohlfeldt Deborah Jensen Joe Klein Craig Gill Robert Hammond Clifford Hollestelle Joseph Jeraci Bret Klobendanz Rick Gish Steven Hamrick Devone Holmes Frank Jezyk Steve Klocek Bill Hance James Givens Ken Hoopman Leonard Jirak Ryan Kloft Frank Gladden Michael Haney Michael Hoover Brad Johnson Robert Knepler John Glenn Lanny Hans Kenneth Hopkins Chervl Johnson Ralph Knepper Eugene Hansard David Glissman Mark Hopkins F. Tyler Johnson Jeffrey Knittel Bonnie Knoedler Debra Gochenour Duane Hansen Scott Hopkins Greg Johnson Rex Gochenour Bo Hanson Allan Hopp Joe Johnson Diane Knox Danny Goins Ierome Hanson Carla Hopp Keith Johnson James Kocsis Robert Gokey Richard Hanson Robert Hoppe Kevin Johnson James Kolak Anthony Gonzalez Douglas Hantelman Leo Horant Reed Johnson Tom Kolstoe Michael Gonzalez Mark Hardesty **Bob Horner** Wade Johnson Leo Koniak Lon Goodnight Dennis Hargett Timothy Horner Andrew Jones Randy Koniak Matt Goodson Howard Harlan Lee Horsley Ben Jones Susan Konkel Robert Gosman Nick Harling David Howard Douglas Jones Robert Konrad Andrew Gough Thomas Harnack Sloan Howard Freeman Jones Jim Kontz Janet Grady Nolan Haro Phil Hubbard Jeff Jones Stephen Kordiyak Gary Graf William Harris Larry Huckabee Jeffrey Jones Norman Kostboth John Graf Gary Harrison Stanley Hufford Mark Jones Terry Kostinec John Harrison Paul Hufschmidt Shawn Granger Paul Iones Matt Koury Steven Harrison Steven Gray Larry Huggins Robert Jones Douglas Kramer Tim Gray Gene Hart Allen Hughes Martin Kramer David Joor Eugene Grazzini Michael Hartley Clay Hughes John Jordan David Krehnke Ted Green William Hastings Donald Hughes Margie Jordan James Krieck Timothy Green Robert Hatcher Mark Hughes Lois Kroll Kevin Jornlin Joseph Greene H. Robert Hawkes III Pam Kroll **Dudley Humphrey** John Judge Andrew Greer Sherrill Hebert Hungrys North Scott Jurk Marvin Krueger Joseph Greer Dick Heckman John Hunt Jeff Justice Thomas Krumpen Nicholas Gresham Michael Hedlund Michael Hurdle James Justiss Larry Krusemark Garrett Grier Mark Heede James Hurt David Justus Duane Kuhlenschmidt Charles Griffin Larry Heidebrink Joseph Hurwitz Thomas Kalupa Tim Kuntz John Griffin Scott Heidebrink Bruce Kamrath Dave Kurilla George Huther Robert Grinarml Raymond Helland Peter Kurth Lester Hyatt Allan Kancher Sandra Grinarml David Helms Lyndon Ibele John Kannengeiser Wayne Kuss Scott Gritters Randy Hemann Ion Ingle Paul Kaplan Douglas Kutina Donald Grodski Conrad Hendrickson Don Iverson Mark Kauth Iames Kvistad Ronald Grosskopf Stephen Hendrix Dwight Jackson James Keach Diane Labouisse Mark Gruebele Ralph Henne Gerard Jackson Frank Keating Greg Lackey Michael Gruendel Lou Henneck Guy Jackson Richard Keck Joe Lake Mark Guinan **Bud Henry** Peter Jackson Megan Kehoe Steve Lakey Roxie Guiser Edward Henry **Buddy Jacob** Dennis Keller Dennis Lamarche **Edward Guljas** Ty Herman Thomas Jacob Joanne Keller Michael Lamberth Will Gurton Don Herrig Mike Jacobs Charles Kelsey Michael Lammers Larry Gushea **Bob Herring** Bob Jaeger Jason Kesling Larry Lampe Dennis Gust John Herzog Allen Jaggi Ed Kestler Joe Landi Michael Guyer Kent Hesla David Jahnke Lyle Kibbe Andrew Landis Edmund Hackney Robert Hesse Larry Janicek Henry Kidd Jeff Landon Jack Hadley Jim Hibbard Bill Januszewski Gordon Kiesgen Shawn Langseth Scott Hageman Stuart Hickerson Carl Jarboe Jane Kiesow Bradley Larson Gene Hagerty Ron Hickox Larry Jarvis Iames Killen Mark Larson C. Allen Higginbotham David Haggard Ronald Jasion Glenn Kimmel Paul Larson John Hahn Andrea Hight Scott Jasion Bill King Troy LaRue Billy Haigett James Hill Bruce Jasper Billy King Gregory Laubacher Craig Hakkaas Scott Hill Michael Jeansonne James King Kenneth Lauer John Hall Gary Hobbs Rick Jedwabny Larry King Michael Laughman Steven Hall Philip Hocker Curtis Jeffers Wallace King Joe Laukemper William Hamill Gregory Hodges Doug Jeffers Jack Kinkade Scott Laukemper Ben Hamilton Kevin Hodges Moe Jenkins Richard Kinn Robby Lawson

Christopher Leahey Ross Malone Kenneth Packard Iames Mello Mike Myers Todd Maloney J. Paul Leahy Jim Menninger Peter Myers Vince Pagliaroli Stephen Leath Russell Mangus Mark Merchant Dianne Naber Steve Pahlen David LeBato Don Manley Daniel Merillat Larry Naeve Darrell Painter Norbert LeBlanc Stephen Manning Paul Merlin Gary Neal Candy Palmiteer Darwin Leek Ronald Mannis Harold Neal Janet Mertens Jerry Pankey Russel Lehr Larry Manthe Thomas Messer Robert Nekola Michael Panos Mark Mantych Darin Leis Darrell Messman Tom Neubrand Richard Panush Tom LeJeune Ronald Marcantel Russ Mever Betsy Newell Christina Parisotto Garland LeMaire Jonathan Markley William Meyer Jason Newell Donald Parisotto Peggy Lemerond Raymond Marr Nick Meysenburg Jeff Newman Fred Parker Albert Martens Michael Mezrah Terry Lemper Jerry Ney Gary Parker Phil Lepinski David Martin Rick Parker George Mikota Nelson Nichols Robert Lesnikoski Iames Martin Steve Miles Joseph Nicosia Robert Parker Jennie Lewandowski Richard Martin Jim Milholen James Nielsen Randall Parr John Lewis Robert Martin Darwin Miller Michael Nilsen Scott Paterson Kenneth Lewis Dwayne Marzolf G. Willard Miller Jr. Tommy Nimmer Ron Patton Thomas Lierz Phil Mason Heth Miller Jacque Noble Bob Paul Robert Lilledahl Roger Mason Jeromy Miller Kevin Nocerini Kevin Pawlacyk Errol Lindsey Mark Matchett Skip Miller Donald Nolander Richard Payne Robert List Sandy Mathieu Clifton Mills **Buck Nordlof** Becky Paysinger Jeff Mathis Michael Mills Noel Livingston Iames Nordstrom Charles Peabody Dennis Mathison Terry Lix Scott Mills Cameron North Cordell Pearson Troy Loehr Samuel Matthews Ann Minton James North Kathy Pearson Tony Logsdon Joseph Mattingly Darlene Misenhelder Philip Norton Skip Pease Rod Logue Duwayne Maurer Phil Mitchell Kirk Nozaki Rosemary Pedersen James Lohn **Ieff Mautz** Greg Mitrzyk George Nunnally Mark Pederson Jack Maxwell Timothy Peissig A. Kel Long III Terry Moede John Nyara Meredith Long Frances May Gary Mohr Jerry Oates Rose Pelton Steve Long Gary Maywald Michael Molitor Betty O'Brien James Perrow Thomas Long Ken Mazourek Robert Monarchy Forrest O'Brien Mark Perry Vincent Long Ray Mc Intyre Bruce Montesano Lani Ochs Scott Perry Rick Lord Bo McCartney Paul Montgomery Patricia O'Connell Charles Petersen Thomas Loughary Joseph McCaslin Brad Moon William Oehmig Paul Peterson Wilbur Lovette Scott McClure Tom Oertel John Mooney Gregory Pettinaro Logan Lowers Hiram McConnell Steve Moore Tom O'Hara Bruce Pfannkuch Kevin McConnell Will Ohmstede Harold Lovacano Tom Moore Harold Pferrman Byron Loyer Phil McCulley Marc Morehead Tim Oie Jerry Phelps Carl Lucas Bruce McCurdy Matthew Morelli Daniel Olberding Jim Phillips Darren Lucas Ralph McDonald Lawrence Morley John Oldani Steve Phillips Liz Luce Kevin McDougle Clair Morris Cecile Olden James Pienkowski Pat McDowell Martin Morris Alan Olds James Ludwig Bridger Pierce Gary Luetzow Richard Mcendarffer Michael Morrison Shawn Oliphant Jamie Pierre Ernie Lundberg G.A. Northcott McFaddin Keith Morrow Gregory Olive Robert Piesko Renee Lundberg Glenn McFall David Moser Keith Olive Mark Pilkilton Dale Lusti Richard McGlone Jack Moss Gregg Oliver Wesley Pittman Iim Lutz Michael McGowen Michael Motis George Olson Brenda Pitts David Maass Mark McGreevy John Movrich Randy Orme Randy Pitts John Mac Farlane Richard Moyer Thomas Orrell Bret Plasters Pete McKenzie Kevin Macaluso Timothy Mucha Glen Ostrander David Plawchan William McKinley David MacAuley Doug Mueller Dan McLain Karen O'Sullivan James Pleau Peter MacGaffin Hunter McLemore Brian Mullenbach James Otev Sandra Polkinghorn Gene MacHolan Rodney McManus Ronald Mullins Frederick O'Toole David Poll Wallace Mahanes James McVey Terry Murlick Edward Otto Larry Pollard James Mahloch James Meacham Frederick Mushung Mike Pope Randy Otto Kenneth Major Heidi Mease Ken Musi Wayne Ottoway Troy Portie Pat Major Rodney Mease Paul Myerchin **Butch Powell** Donald Ouellette Syd Malchow Clifford Meehan Allan Myers Ernie Overkamp John Powell Jeffrey Maletzke Joel Meeteer Gary Myers Elliott Overman Stanley Powell Sharon Malin Michael Myers Jim Mehne Arthur Pacchetti Milford Pratt

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Charles Wall Gregory Willis Fuzzy Zoeller David Bailey Jeff Bentley Howell Wallace Ward Willits Ronnie Bailey John Zuber Pamela Berg Al Waller Billy Willsey Barry Zuckerman Thomas Bailey Todd Berg **Brigid Walls** Brenda Wilson Michael Zybura Brett Bainter Thomas Bergholz Christopher Walter Jeffery Wilson Brent Baird Earl Bergmen John Ward Kirk Wilson Larry Baker Barrett Berkner Robert Ward Lana Wilson Clifton Bakhsh F. Kevin Berry **SERVICE YEARS** Martin Wilson Susanne Ball Joe Warin James Berry Ronald Warrum Robert Wilson (20-24)Bart Ballard Todd Berry Joseph Wasser William Wilson Daina Bambe Anthony Berter Jerry Watson Patience Wiltse Debra Abbott-Kenton Michael Bard Edie Berto Joseph Watson Danny Windham Andrew Abner Chad Beste Douglas Barfield Thomas Abramson Larry Watson Ken Winfrey Kurt Bargar Barbara Beyers Randy Watson David Ackerman Scott Wingerson James Barnes Ronald Beyers Chuck Weaver Marty Winston Chet Adams Danny Barr Joe Biddlecomb Mike Webb Craig Witte William Adams Dennis Bartlett Eugene Bieraugel Anthony Weberg Duane Wobig William Adkins Leslie Bartlett Marjorie Bieraugel Terry Weil Jim Wohlman Greg Ahrens Churchill Barton Charles Biffar Ricardo Weisbeck B.G. Wolfe Roger Aigner Dana Barton Benjamin Biggs Greg Welch Cindy Wolfe Gary Aker Donald Barton Matthew Biggs James Well Jack Wolfram Robert Albaugh Mike Barton Marvin Billings Bill Wellendorf Matthew Wolken Marilyn Albrecht Gretchen Bingman James Bashus Ronnie Wells Randy Womack Michael Albrecht Hugh Bateman William Bird Jerry Weltzin John Alderson William Wonson John Bateman Greg Bires Wayne Wendell Barry Wood Dawn Aldrich Amy Batson Jeffery Bise Kory Wendlandt Lee Wood Peter Aleccia John Batson Douglas Bishop Dondi Wenninger John Woodruff Gregory Alex John Battitori Todd Bishop Carroll Wentland Debbie Woods Lori Allcox Todd Bauer Bridget Bissell James West Edwin Woods Bonnie Allen Brian Baumberger Jon Bitu William Westbrook Iim Woods Joni Allen Kevin Bausman Michael Black Theresa Westhoff Robert Woods Richard Allen Stanley Bayer Dennis Blackburn Tim Westhoff Mark Woodward Charles Allin Robert Beal Kevin Blake David Wetovick Richard Woody Mike Allison Jay Beard Ron Blankman Norb Wever Dennis Wooten Brent Almon Kent Bearnes Chad Blasing Stephen Whatley Don Word Elizabeth Amic John Bearrows April Blaylock Brent Whitaker William Workman Daryl Andersen Ashley Blaylock Jason Beasley Clinton White Charles Wright Stephen Andersen Bob Beaudoin David Blavlock Alexander White-Hamilton Gary Wright Barry Anderson Randy Beaver Jeffrey Blazey Robert Whitehead Leo Wright Eric Anderson James Beck John Block Donna Whitfield Robert Wright Glen Anderson Scott Beckel Rj Blondeau John Whitmer I. Scott Anderson Bill Beckenhauer Anthony Wujcik Jay Blum Jennifer Whitmore Brent Wurster Mark Anderson Kevin Becker Randy Bobo Robert Whitson Terry Yanish James Andrew Randy Beeler Gus Bock Cheryl Whitt Matt Behr Matt Yentz Robert Applegate Paul Boehne Tad Whitten Matt Yocom Mark Arend Bruce Behrendt Rex Bohn Derek Wickhem Karl Yoder Deane Armour Brandon Belinger Brett Bollmann Craig Widmaier William Yonce Matt Armour Jack Belinger James Bombacci Bruce Wilhelm Clinton Young Sandra Armour Rob Bell Stephen Bommer Gerald Wilkin James Young Daniel Armstead Shelley Bell Jay Boone Howard Wilkins Kevin Asbill Steve Bell Bradley Booth Jim Young Larry Wilkins Jim Ashcraft Tom Bell Scott Young Michael Borgra Danny Williams Jason Ashmore Frank Bellinghiere Robert Yowell Kevin Bork Dave Williams Mark Yung Glen Astbury Jeffrey Bellmore Mark Borucke Dennis Williams Thomas Zacek Shane Augeson Peter Belsito Earl Boucher Derik Williams Mike Zamora Marvin Augustin Mike Benard Eddie Bousegard George Williams William Bouthillier Timothy Zbylot Robert Avery Thomas Benard Mack Williams Richard Bowen Rodney Zentz Stephen Babcock Andy Bennett Scott Williams Caren Zimmerman Stephen Bachman John Bennett Thomas Bowen Toby Williamson Lori Zimmerman Jeff Backstrom Mark Bennett Chris Bowers Bill Willis Robert Zimmerman Jerry Bailer Steven Bennett Leann Bowers

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